## STATE OF NEW HAMPSHIRE

## JOINT LEGISLATIVE FISCAL COMMITTEE MEETING - 9/13/17

## Appearances:

Neal Kurk - CHAIR
Frank Byron - House - Alt.
Lynne Ober - House
Marjorie Smith - House - Alt.
Daniel Eaton - House
Regina Birdsell - Senate
Chuck Morse - Senate President
Dan Feltes - Senate - Alt.
Jeb Bradley - Senate
Bob Guida - Senate

INDEX TESTIMONY: Commissioner Jeffrey Meyers, pages 4-11, 13-17, 27-4 29, 46-60 5 Kathleen Talbot, pages 11-12 6 Brady Serafin, pages 17-22, 35-36, 43-45 7 Christine Tappan, 29-34, 36-37, 39-43 \* \* \* 

- 1 CHAIR NEAL KURK: Good afternoon, everyone.
- 2 I'd like to open this Special Meeting of the Fiscal
- 3 Committee and make a few opening remarks. First of
- 4 all, welcome to Senators Birdsell and Guida who are
- 5 replacing Senators Daniels and Regan. The House side
- 6 seems to be full of its regulars, although
- 7 Representative Byron, an alternate, is replacing
- 8 Representative Weyler for this meeting.
- 9 The purpose of this meeting is to look at some of
- 10 the issues surrounding certain sections of House Bill
- 11 517, the budget which deal with the Sununu Center.
- 12 The issue before us is not whether those provisions
- 13 are desirable or not, that's settled law, and this
- 14 Committee has no jurisdiction over that. The issue
- 15 before us is whether or not that -- the provisions of
- 16 that law will be implemented in a timely manner.
- 17 The Commissioner's letter to me or to the
- 18 Committee which is required by statute of August 31st
- 19 raised some concerns and I wrote to the Commissioner
- 20 about those. And Commissioner, if the tone was not
- 21 suitable, I apologize for that. Some of us are tone
- 22 deaf.
- 23 The purpose of today's meeting is to deal with

- 1 these issues and come to some understanding, because
- 2 at the end of the day we all need to be on the same
- 3 page that the provisions of 517 will be implemented
- 4 on the time schedule set forth in that bill. And to
- 5 the extent that as a result of today's discussion, we
- 6 can be reassured that that is going to happen, then
- 7 this will be -- have been in my view a very
- 8 productive meeting.
- 9 Once again the issue is not whether this is good
- 10 policy, we are not revisiting the policy. That's a
- 11 legislative decision and that's a done deal. The
- 12 issue is whether or not or how we're going to make
- 13 sure that that policy does in fact get implemented.
- So commissioner, I'd be very pleased if you could
- 15 address those issues.
- 16 COMMISSIONER JEFFERY MEYERS: Thank you.
- 17 Thank you for the opportunity to be here. I want to
- 18 first introduce my colleagues who are here with me
- 19 today, Christine Tappan was confirmed earlier today
- 20 by the Governor and Executive Council to be the
- 21 Associate Commissioner of the Department.
- 22 CHAIR NEAL KURK: Congratulations.
- 23 COMMISSIONER JEFFERY MEYERS: Yep. And part

- of her responsibilities are to oversee DCYF,
- 2 including the Sununu Center. Brady Serafin who is a
- 3 Director of the Sununu Center is here, as well as
- 4 Kathleen Talbot who's part of the DCYF staff who's
- 5 been very involved in working with us to implement
- 6 this law.
- 7 I'd like to say just at the outset if I may that
- 8 since this law was enacted, the Department has worked
- 9 diligently and as quickly as we can to implement it.
- 10 We are not here to revisit the law, either. I can
- 11 assure each member of the Committee that. It's our
- 12 job to implement it. But we can't implement this by
- 13 ourselves. Ultimately, the Court has a role as you
- 14 know under several of the provisions of 517 in terms
- 15 of not committing or detaining youth at Sununu under
- 16 the standards that have now been established in the
- 17 bill. The residential provider community has to be
- 18 willing to step forward and to deliver the services
- 19 and the beds that the Legislature's anticipating that
- 20 they will deliver.
- 21 So the Department will do its part, is doing its
- 22 part and is committed to doing its part to see that
- 23 this law is implemented. We have to work with each

- 1 part of the system in order to do that. And I think
- 2 that's an important point that we shouldn't gloss
- 3 over.
- 4 Mr. Chairman, I, with your consent, I think that
- 5 one way to get into the issues would be to briefly
- 6 address the four or five points that were in the
- 7 letter. They were raised by you in your initial
- 8 email and I addressed them in a letter dated
- 9 yesterday. There's two documents, I should say to
- 10 the Committee at the outset, there's two documents
- 11 that you should have before you. One is a letter
- 12 from me dated September 12th, yesterday, that
- 13 addresses the points raised by Chairman Kurk's email.
- 14 The second document that's been distributed is
- 15 entitled DCYF Review of Existing Services.
- And we'll get into more of what that document is
- 17 in a few minutes but it is a --
- 18 CHAIR NEAL KURK: Commissioner, is this the
- 19 document you're referring to?
- 20 COMMISSIONER JEFFERY MEYERS: Yes, it is,
- 21 Mr. Chairman, yes. And everyone should have that.
- 22 And we will post, the letter's already been posted
- 23 publicly I believe, but this other document will be

- 1 posted on the Department's website later today,
- 2 publicly so everyone has access to it.
- There are four issues, Mr. Chairman, that you
- 4 raised in your email. The first which is addressed
- 5 on the front page of my letter has to do with the
- 6 purposes for which the appropriation in 517 of no
- 7 less than \$8.7 million is to be used for. And there
- 8 may be some misunderstanding about whether that money
- 9 is to pay for additional capacity, or existing
- 10 capacity and I just want to clarify our understanding
- 11 and I'm obviously happy to hear what you say. But
- 12 it's our view based on the language of Section 175 of
- 13 House Bill 517 that, and we've attached an excerpt of
- 14 that language that went with the letter to you, that
- 15 the statute states that that money is to be used to
- 16 fund rate increases and additional capacity for out-
- 17 of-home placements pursuant to the duties of the
- 18 Commissioner "in Section 165 of the Act". And when
- 19 you look at Section 165 of the Act, that section
- 20 refers to the alternative capacity for youth that
- 21 would have been committed to the Sununu Center or
- 22 detained at the Sununu Center but will be provided
- 23 services in the community.

- So those are the 35 alternative placement beds
- 2 that are referenced in Section 175 and 165, and so we
- 3 believe that the no less than \$8.7 million is the
- 4 minimum threshold to pay for the capacity and the
- 5 services for those additional 35 beds over the course
- 6 of the biennium.
- 7 CHAIR NEAL KURK: But if that's the
- 8 interpretation, the cost per day of those beds is
- 9 almost the same as the cost per day of a Sununu bed
- 10 and I can assure you, Commissioner, that the
- 11 Legislature was attempting to reduce the costs of
- 12 dealing, certainly to the general fund, of dealing
- 13 with these folks --
- 14 COMMISSIONER JEFFREY MEYERS: Right.
- 15 CHAIR NEAL KURK: -- rather than raising it.
- 16 So that interpretation, I think, is different from
- 17 mine. I thought the \$8.7 million was for both the
- 18 committed -- was for not just the 35 beds but for the
- 19 35 beds and for additional placements in the
- 20 community. If it's only for 35 additional beds, it's
- 21 very expensive.
- 22 COMMISSIONER JEFFREY MEYERS: May I ask you,
- 23 we may be talking about the same thing and I want to

- 1 try to flush it out. So we're agreed that it's to be
- 2 used for the 35 alternative placement beds in the
- 3 community.
- 4 CHAIR NEAL KURK: And --
- 5 COMMISSIONER JEFFREY MEYERS: And additional
- 6 services --
- 7 CHAIR NEAL KURK: For other --
- 8 COMMISSIONER JEFFREY MEYERS: -- supporting,
- 9 I thought supporting those beds. But you're saying
- 10 it's beyond that?
- 11 CHAIR NEAL KURK: Yes. And the 35
- 12 additional beds don't mean 35 beds that don't exist
- in the system. It means an additional 35 beds to the
- 14 300 plus that are currently certified. They could be
- 15 part of, I think your number was 640 beds that are
- 16 licensed.
- 17 COMMISSIONER JEFFREY MEYERS: Roughly, yeah.
- 18 CHAIR NEAL KURK: And 35 could have come
- 19 from the difference between the licensed and the
- 20 certified.
- 21 COMMISSIONER JEFFREY MEYERS: Yeah.
- 22 CHAIR NEAL KURK: Or it could be new
- 23 capacity. But this does not require that it be new

- 1 physical, new physical capacity. It requires that
- 2 the beds be made available. To the extent that the
- 3 300 certified beds goes up to 335 without increasing
- 4 the total licensed --
- 5 COMMISSIONER JEFFREY MEYERS: Um-hum.
- 6 CHAIR NEAL KURK: -- that would cost us a
- 7 certain amount of money but there would be a lot of
- 8 money left over from the \$8.7 million to provide for
- 9 these children in beds that are already certified
- 10 among the 300. So the idea was not to increase the
- 11 capacity of the system, the idea was to increase the
- 12 capacity of the system that would serve the Sununu
- 13 population that was no longer going to be committed
- 14 but was going to -- in the facility but was going to
- 15 be served in the community. That's -- that was the
- 16 Legislative, I think, intent in drafting this
- 17 language.
- 18 COMMISSIONER JEFFREY MEYERS: The language
- 19 of 175 though does state it's to fund rate increases
- 20 and additional capacity for out-of-home placements
- 21 pursuant to the duties of the Commissioner in Section
- 22 165.
- 23 CHAIR NEAL KURK: And both your

- 1 interpretation and my interpretation I think are
- 2 consistent with those words.
- 3 COMMISSIONER JEFFREY MEYERS: Okay.
- 4 CHAIR NEAL KURK: But what I'm suggesting --
- 5 COMMISSIONER JEFFREY MEYERS: Yep. No, I
- 6 hear what you're saying. I'm sorry. Do you want to
- 7 add anything to that? Kathleen? Yep.
- 8 KATHLEEN TALBOT: Thank you. Hello, I'm
- 9 Kathleen Talbot. I certify the residential --
- 10 CHAIR NEAL KURK: Good afternoon.
- 11 KATHLEEN TALBOT: -- treatment programs for
- 12 DCYF, thank you. So in addition to adding additional
- 13 certified beds is possible. However, these youth in
- 14 particular are very, very costly because of the needs
- 15 that they have and taking them from a secure
- 16 residential treatment center like Sununu Youth
- 17 Services Center and putting them into the community,
- 18 it may potentially actually increase the cost per
- 19 child. So that is a concern of ours.
- 20 In addition, so we have the certified beds. We
- 21 have licensed beds within the system. Some of those
- 22 beds are used by other youth, whether it be
- 23 educationally placed through local school districts

- 1 that you're all from or private placement from parent
- 2 or out-of-state placement, there may be capacity
- 3 within that gap of certified to licensed but we may
- 4 additionally need to license additional beds because
- 5 those beds may already be spoken for, for current
- 6 children.
- 7 Plus the programs that are designed for those
- 8 children don't necessarily meet the needs of the
- 9 youth who are not going to be eligible for Sununu any
- 10 longer so we will need to develop new programs to
- 11 meet the extensive needs of some of these very
- 12 challenging youth.
- 13 CHAIR NEAL KURK: I understand that and I
- 14 agree, and I agree also that the cost per child may
- 15 go up, but remember 50 percent of that is going to be
- 16 Medicaid and 50 percent of that is general funds.
- 17 And so unless it doubles, the general fund has a cost
- 18 saving in that process. It's true that it's
- 19 conceivable that if none of the existing beds,
- 20 assuming 100 percent of the licensed beds are filled,
- 21 if none of those become available then we're talking
- 22 about additional capacity. But with the rates that
- 23 we're going to be paying because of the additional

- 1 money that's available, it may be that some of the
- 2 out-of-state placements are no longer accepted and
- 3 those beds become certified for this particular
- 4 population.
- 5 We don't know and that's one of the things the
- 6 Department is presumably trying to look at. The
- 7  $\,$  point that I'm making is that the statute does not
- 8 require that there be 35 additional beds bringing up
- 9 the total of licensed beds from 640 to 675.
- 10 COMMISSIONER JEFFREY MEYERS: I don't want
- 11 to belabor it. The statute does state though that
- 12 the money is for -- the word additional is in the
- 13 statute.
- 14 CHAIR NEAL KURK: Yes.
- 15 COMMISSIONER JEFFREY MEYERS: That's what
- 16 I'm trying to convey and so that's --
- 17 CHAIR NEAL KURK: But additional --
- 18 COMMISSIONER JEFFREY MEYERS: -- that led us
- 19 to interpret that as an intent that, because it says
- 20 additional alternative capacity for out-of-home
- 21 placements. So that led us to conclude and maybe
- 22 this is just a misunderstanding, but the fact that
- 23 the word additional capacity is in the statute led us

- 1 to believe reasonably that the Legislature intended
- 2 that these new beds be additional to the existing
- 3 capacity in the system in the system.
- 4 CHAIR NEAL KURK: I appreciate that and I
- 5 understand that interpretation. I'm suggesting that
- 6 rather than going from 640 to 675, your
- 7 interpretation.
- 8 COMMISSIONER JEFFREY MEYERS: Yeah, I see.
- 9 CHAIR NEAL KURK: We go from 300 to 335.
- 10 COMMISSIONER JEFFREY MEYERS: And now, I
- 11 understand your point. And I --
- 12 CHAIR NEAL KURK: Senator Morse?
- SENATOR MORSE: Well, I just want to make
- 14 clear that Senator Bradley is to sit in for Senator
- 15 Sanborn and I'll put a letter on file.
- 16 CHAIR NEAL KURK: Thank you. Welcome,
- 17 Senator Bradley.
- 18 COMMISSIONER JEFFREY MEYERS: Thank you. I
- 19 appreciate that. So the, so we've just addressed
- 20 really the second issue that whether or not these
- 21 beds, the first issue was whether the money was for
- 22 just the alternative capacity beds, the 35, we've
- 23 clarified that. And then we've just talked about the

- 1 issue of whether those beds are really added into the
- 2 system of whether they could come from the delta
- 3 between those beds that are licensed and those beds
- 4 that have been certified to date.
- 5 CHAIR NEAL KURK: You're correct.
- 6 COMMISSIONER JEFFREY MEYERS: And we'll talk
- 7 more about that. The next issue just to clarify, and
- 8 I think everybody now understands that, that my
- 9 initial letter just incorrectly stated, referred to
- 10 the amount of monies up to -- it's not, it was not
- 11 intended to say that. We understand the Legislative
- 12 direction that we have to spend at least \$8.7 million
- 13 with respect to this purpose, so there's no
- 14 disagreement there at all.
- 15 Before I get to the evaluation which I think is,
- 16 which would get us into the second document, I want
- 17 to just address the fourth issue of my letter which
- 18 is whether or not the additional capacity that's
- 19 required by Section 165 of 517 is with respect to
- 20 only committed youth or committed and detained. And
- 21 I've provided a fairly extensive summary of our
- 22 interpretation of existing law in the letter and the
- 23 statute refers to youth that are placed. Placed,

- 1 however, is not a defined term in the existing law.
- 2 There's a reference in Section 159 of the transfer of
- 3 committed youth by January 1, 2018. It doesn't say
- 4 committed and detained, it says committed. And that
- 5 we have to certify a second facility for these youth,
- 6 for committed youth by July 1, 2018.
- 7 So the references in the other portions that you
- 8 enacted in the same Legislation refer to committed,
- 9 not committed and detained. And so, and so I
- 10 understand that I think it was your view, Mr.
- 11 Chairman, and maybe others on the Committee, that
- 12 this -- this requirement for the additional capacity
- 13 was not just for committed but for committed and
- 14 detained despite those references, is that right?
- 15 CHAIR NEAL KURK: Yes.
- 16 COMMISSIONER JEFFREY MEYERS: So what I'd
- 17 like to ask Brady to do for a minute is to comment on
- 18 this because we're not -- we don't believe based on
- 19 the numbers we have and the numbers we project,
- 20 whether or not the 35 would be adequate for both
- 21 committed and detained. There -- and as Brady can
- 22 explain probably better than I can, there are times
- 23 when there are youth detained in the middle of the

- 1 night, at a moment's notice. You know, the
- 2 Manchester Police Department, I'll use as an example,
- 3 and this is a real example I think from not too many
- 4 months ago, broke up some sort of activity that was
- 5 going on in the city that involved youth and gangs
- 6 and I think there were close to a dozen if I'm
- 7 correct, correct me if I'm wrong, 11 youth that had
- 8 to be brought very late in the night to the facility.
- 9 So if, if what the Legislature is saying in the
- 10 statute is that we have to have that -- the
- 11 alternative capacity has to be sufficient for both
- 12 kids that would have been committed or kids that
- 13 would have been detained. I think we're talking
- 14 about significantly more than 35 beds in order to
- 15 have the ability to respond to a situation like we
- 16 did in Manchester not too many months ago when the
- 17 police department brought us 11 kids late one night
- 18 that we had a -- we had a house. Can you expand on
- 19 that a little bit?
- 20 BRADY SERAFIN: I think the Commissioner
- 21 stated it accurately. I mean that, the being able to
- 22 be fluid and fluctuate with ongoing issues for any
- 23 community is a critical need, so much like the issue

- 1 in Manchester, this actually happens on a regular
- 2 basis at the Sununu Center and we'll take in two,
- 3 three, four, five, up to 11 young people at any given
- 4 time. And having the capacity to do that is, is
- 5 critical to the success of any, any program and the
- 6 safety of any community.
- 7 CHAIR NEAL KURK: Without in any way
- 8 disagreeing, I'd point out that expectation of the
- 9 Legislature for this program is the number of
- 10 committed youth placed in the Sununu Center would be
- 11 dropping giving you excess capacity as it were to
- 12 deal with these kinds of situations. It's like an
- 13 accordion. If your population were down to 20 or 25
- 14 or 30, you would still have the capacity to deal with
- 15 the midnight group that might come in.
- BRADY SERAFIN: Only if they qualify for
- 17 detention under the new statute, so if they don't
- 18 qualify for detention --
- 19 CHAIR NEAL KURK: Yes.
- 20 BRADY SERAFIN: -- under 517, they would
- 21 have to go to this alternative placement capacity.
- 22 This other program would have to be available to take
- 23 them so --

- 1 CHAIR NEAL KURK: At 11 o'clock at night?
- 2 BRADY SERAFIN: -- at 11, 1, 2, 3 in the
- 3 morning.
- 4 COMMISSIONER JEFFREY MEYERS: Yes, yeah,
- 5 right.
- 6 BRADY SERAFIN; We would have capacity at
- 7 the Sununu Center but our concern is based on our
- 8 understanding of the law that those youth couldn't go
- 9 to Sununu. We would have to have the capacity in the
- 10 community. And if that is, in fact, the right
- 11 interpretation of the statute, then 35 is understated
- 12 is all I'm saying. We're not saying I'm willing to
- 13 do it. We don't think 35 beds would be the number.
- 14 CHAIR NEAL KURK: Representative Wallner?
- 15 REPRESENTATIVE WALLNER: Thank you. I quess
- 16 I'm having a little trouble understanding how these
- 17 young people who were detained at YDC, at Youth
- 18 Development Center at 11 o'clock at night. Does that
- 19 mean that any police department in the State could
- 20 have young people detained there if they --
- 21 BRADY SERAFIN: Met the criteria, correct.
- 22 Absolutely. So if you're charged with a criminal
- 23 offense and as a young person that would be a

- 1 delinquency, and you cannot be safely maintained in
- 2 the community, you then, any police department, any
- 3 judge has the ability to order detention at the
- 4 Sununu Youth Services Center. Now, and that's
- 5 reserved for the population obviously that's unsafe.
- 6 And meaning unsafe to the community or themselves.
- 7 CHAIR NEAL KURK: Representative Wallner
- 8 again?
- 9 REPRESENTATIVE WALLNER: And in that
- 10 particular case, I didn't want to get into particular
- 11 cases, but in that particular case a judge --
- BRADY SERAFIN: Ordered it.
- REPRESENTATIVE WALLNER: -- ordered it?
- BRADY SERAFIN: Correct.
- 15 REPRESENTATIVE WALLNER: Thank you.
- 16 CHAIR NEAL KURK: Representative Ober?
- 17 REPRESENTATIVE OBER: Commissioner, help me?
- 18 COMMISSIONER JEFFREY MEYERS: Yeah.
- 19 REPRESENTATIVE OBER: I think you just said
- 20 that, and I guess I'm not going to call this 11 young
- 21 men any specific term, but the 11 people who were
- 22 sent to Sununu --
- 23 BRADY SERAFIN: Right.

- 1 REPRESENTATIVE OBER: -- had been kind of an
- 2 ongoing policy that existed, had existed in law and
- 3 am I correct?
- 4 BRADY SERAFIN: Yes.
- 5 REPRESENTATIVE OBER: Without giving them a
- 6 detained or committee, because I'm not quite sure I'm
- 7 clear --
- 8 BRADY SERAFIN: Well, a judge has determined
- 9 that they need to be held. We're not just putting
- 10 people away.
- 11 REPRESENTATIVE OBER: Did we write something
- 12 in 517 that specifically overwrites your ability to
- 13 do that and if so, could you point that language out
- 14 to me --
- 15 CCOMMISSIONER JEFFREY MEYERS: Yep, yep.
- BRADY SERAFIN: Correct.
- 17 REPRESENTATIVE OBER: -- in the section that
- 18 we have and I would appreciate that and thank you for
- 19 doing that for us.
- 20 BRADY SERAFIN: So 517 states that, if we're
- 21 talking about detention, I don't -- you have the --
- 22 COMMISSIONER JEFFREY MEYERS: I don't the
- 23 whole set she's talking about. We'll certainly

- 1 provide it but I know Brady's familiar with it.
- BRADY SERAFIN: So if we're talking about
- 3 specifically detention, it says that young people can
- 4 no longer be detained for delinquencies that they
- 5 could not be committed for and they could only be
- 6 committed for a delinquency that would be a serious
- 7 violent offense. One of our 169-B:35 offenses,
- 8 homicide, arson, first degree assault, second degree
- 9 assault, any one of those real serious offenses. Or
- 10 if you have committed certain misdemeanors and on the
- 11 fourth occasion, been adjudicated three separate
- 12 occasions, on the fourth occasion you could then be
- 13 considered for commitment. So we then interpret that
- 14 to be the only ones that can be considered for
- 15 detention at that point in time.
- 16 So if I just talk about the young people that
- 17 were there, say they had no prior involvement with
- 18 the --
- 19 REPRESENTATIVE OBER: Well, can I just stop
- 20 you because I think you may be way beyond what I
- 21 needed because --
- 22 BRADY SERAFIN: Okay. Sorry.
- 23 REPRESENTATIVE OBER: -- I have a simple

- 1 mind sometimes. Mr. King and Mr. Ripple, did we
- 2 actually repeal some section that gave them the right
- 3 to do this? I made it to simple.
- 4 CHAIR NEAL KURK: It wasn't a repeal. It,
- 5 you did change the standard of who could be committed
- 6 and detained. That was done in the Legislation. It
- $7\,$  wasn't a repeal per se but the standard was changed.
- REPRESENTATIVE OBER: They're -- they're
- 9 looking for it.
- 10 UNIDENTIFIED SPEAKER: It was. Nothing was
- 11 repealed but the statute was amended to change the
- 12 standard.
- 13 REPRESENTATIVE OBER: Thank you. Thank you,
- 14 Mr. Chairman.
- 15 CHAIR NEAL KURK: Representative Byron?
- REPRESENTATIVE BYRON: Thank you, Mr.
- 17 Chairman. Commissioner, I know you're concerned
- 18 about the 35 number.
- 19 COMMISSIONER JEFFREY MEYERS: Yeah.
- 20 REPRESENTATIVE BYRON: But that, according
- 21 to the final version of 517 that I have says no fewer
- 22 than 35. So if you need more than 35, develop 40,
- 23 develop 45, 50, whatever you need is really part and

- 1 parcel of the plan that you need to provide to
- 2 Fiscal.
- 3 COMMISSIONER JEFFERY MEYERS: Yes, you're
- 4 absolutely right. I'm just pointing that out that it
- 5 may be beyond 35 and the amount of funds necessary to
- 6 support that may be higher and we would report that
- 7 obviously to the Fiscal Committee.
- 8 CHAIR NEAL KURK: Follow up?
- 9 REPRESENTATIVE BYRON: And I think Fiscal is
- 10 open to that information and will consider that when
- 11 it comes through. But what we need is that plan to
- 12 be able to understand what you envision for a, I'll
- 13 call it max capacity number that you're going to
- 14 develop for --
- 15 COMMISSIONER JEFFREY MEYERS: Right.
- 16 REPRESENTATIVE BYRON: -- this program to
- 17 consider the things that you just talked about like
- 18 the 11 people coming into your facility.
- 19 COMMISSIONER JEFFREY MEYERS: Right. So
- 20 what we are doing is issuing a request for
- 21 applications. I'm -- that RFA is virtually complete
- 22 at this point. I'm in the process of reviewing it
- 23 this week. I'm going to be having the Attorney

- 1 General's Office look at that before it goes out to
- 2 make sure that we're all on the same page in terms of
- 3 whether he agrees that it complies with the statute.
- 4 And it will be issued soon, very soon. And then we
- 5 will see, we're going to have a fairly quick
- 6 turnaround on that. I believe it's --
- 7 UNIDENTIFIED SPEAKER: 30 days.
- 8 COMMISSIONER JEFFREY MEYERS: -- 30 days
- 9 we're asking for responses in 30 days and we'll see
- 10 what response we get from the community in terms of
- 11 their ability to open up those beds for these
- 12 purposes.
- 13 CHAIR NEAL KURK: Could you explain what a
- 14 request for applications is? That's something I
- 15 haven't heard before.
- 16 COMMISSIONER JEFFREY MEYERS: Yeah. So what
- 17 we're doing is essentially setting the criteria for
- 18 what we need, that is the services, the capacities if
- 19 you will, for this population. It differs, and then
- 20 we basically say to the provider community, you know,
- 21 for those who are interested and willing, submit a --
- 22 basically a proposal for how many beds, at what rate
- 23 in order to meet all of the criteria in the request

- 1 for applications. It differs from an RFP process, a
- $^2$  request for proposals in that we're not judge --
- 3 we're not -- we don't know that any one provider
- 4 would come forward and say we want to take 35 or 40
- 5 or whatever, however many beds. And so because of
- 6 that we want to be able to choose multiple providers.
- 7 So rather than have a RFP process where we're having
- 8 to basically score one against the other when neither
- 9 may actually submit for the requisite number of beds
- 10 that we need, we are basically offering an open-ended
- 11 kind of invitation if you will. If you meet the
- 12 criteria and the price is, you know, is appropriate
- 13 for the services and so forth, if it meets all the
- 14 criteria, then that's something that could be put
- 15 into a contract and brought to the Governor and
- 16 Council.
- 17 So we, we anticipate that we would contract with
- 18 more than one provider for this particular purpose.
- 19 CHAIR NEAL KURK: And so that would be the
- 20 first and only part of the bidding process?
- 21 COMMISSIONER JEFFREY MEYERS: Correct.
- 22 CHAIR NEAL KURK: There would not be an RFP
- 23 or --

- 1 COMMISSIONER JEFFREY MEYERS: No.
- 2 CHAIR NEAL KURK: -- anything like that?
- 3 COMMISSIONER JEFFREY MEYERS: No, no, no.
- 4 CHAIR NEAL KURK: Thank you.
- 5 COMMISSIONER JEFFREY MEYERS: No, no.
- 6 CHAIR NEAL KURK: It's been brought to my
- 7 attention that because Ceil (ph.) is not here and
- 8 because this is being recorded and perhaps broadcast
- 9 that I need to repeat the questions that you ask into
- 10 the microphone so that everybody can hear them. So
- if I do that, please understand why. Commissioner,
- 12 proceed.
- 13 COMMISSIONER JEFFREY MEYERS: Thank you. So
- 14 the last issue that's addressed in the letter and
- 15 we'll segway into the other document that was handed
- 16 out is the status of our evaluation of the system
- 17 requirements that is contained in I think it's
- 18 Section 165. So I'm going to ask Chris Tappan to
- 19 talk about that and for Chris and Brady to kind of
- 20 walk through the other handout. What we've brought
- 21 here today is a fairly detailed description of the
- 22 current state of the existing services for youth in
- 23 the community. And it documents the number of

- 1 licensed beds, the number of certified beds, the
- 2 number of beds that have closed over the last number
- 3 of years. The rates that we have paid for beds and
- 4 so forth, placement trends. It's a lot of
- 5 information.
- 6 We don't believe though that this reflects all of
- 7 what is required in the law that was passed for an
- 8 evaluation of the system and of the, of the needs of
- 9 the system in order to serve youth as -- under the
- 10 new policy that's been adopted. So we believe that
- 11 we have to take a step beyond this to have a
- 12 professional organization actually do an evaluation
- 13 of not only the existing capacity, we can document
- 14 the existing capacity in the system. It's really
- 15 what the needs will be under this law projecting into
- 16 the next, you know, number of years.
- 17 And so I want to stop at that point and ask Chris
- 18 and Brady if they would walk through that and then
- 19 talk about where we are --
- 20 CHRISTINE TAPPAN: Sure. I can --
- 21 COMMISSIONER JEFFREY MEYERS: -- where we
- 22 are in that process.
- 23 CHRISTINE TAPPAN: -- I can start a little

- 1 bit.
- BRADY SERAFIN: Yep. Yep.
- 3 CHRISTINE TAPPAN: We may just --
- 4 CHAIR NEAL KURK: And could you repeat again
- 5 how this relates to the Department's responsibilities
- 6 under the statute to come up with the plan, to
- 7 implement the plan, to have the first additional beds
- 8 available on the 1st of January, 2018 and so forth.
- 9 COMMISSIONER JEFFREY MEYERS: That's
- 10 different. We can, we can certainly address that.
- 11 The plan for the beds is embedded in the RFA so we're
- 12 going forward and issuing a request for application
- 13 so that we can select providers and get the beds
- 14 stood up by January 1st. That's ongoing. That's,
- 15 that's well underway. The RFA will be issued I hope
- 16 by the very beginning of the week. That's different
- 17 from this system evaluation.
- 18 CHAIR NEAL KURK: And how does the system
- 19 evaluation relate to 517?
- 20 COMMISSIONER JEFFREY MEYERS: It's required.
- 21 CHAIR NEAL KURK: Your responsibilities --
- 22 COMMISSIONER JEFFREY MEYERS: It's required.
- 23 I'm sorry, go ahead. I apologize.

- 1 CHAIR NEAL KURK: Okay. And your
- 2 responsibilities to implement 515, 517? You're
- 3 saying it's required?
- 4 COMMISSIONER JEFFREY MEYERS: It's -- in
- 5 Section 175 we are required to undertake an
- 6 evaluation of the system.
- 7 CHAIR NEAL KURK: But isn't that supposed to
- 8 be part of the plan?
- 9 COMMISSIONER JEFFREY MEYERS: We saw it as
- 10 separate and maybe that's how -- you know again how
- 11 statutes are drafted lead reasonable people to
- 12 conclude different things and so, you know, so why
- 13 don't we -- if we could first address what we're
- 14 doing and what this is, then I think we might be able
- 15 to answer your questions.
- 16 CHRISTINE TAPPAN: And I might just sort of
- 17 clarify a little bit. I think we saw it in
- 18 conjunction with so we believed that we couldn't even
- 19 begin the development of our request for proposal or
- 20 a request for an application process without doing a
- 21 basic or foundational assessment of where we were.
- 22 And that is what this DCYF review of existing
- 23 services was. We literally, we actually began this

- 1 even before the legislation was, was final because we
- 2 had anticipated that this was going to be coming
- 3 forward. So we began to gather the data that we felt
- 4 was going to be most critical to help inform this
- 5 first phase really which is this request for
- 6 application.
- 7 I think it's how we interpreted and frankly what
- 8 we believe about the responsibility that we hold and
- 9 that the Legislature is asking us to maintain in
- 10 terms of the safety for youth and for the
- 11 communities. These youth are different and have
- 12 different needs. As many of the providers have
- 13 probably shared with you previously as well as they
- 14 continue to share with us in partnership, these are
- 15 youth that are at the Sununu Center because they have
- 16 passed through many of the providers already, some of
- 17 them multiple times. And so we believe that the
- 18 statute was asking us not only to understand our
- 19 foundational or basic capacity to prepare and
- 20 initiate a new program for these 35 youth. We really
- 21 interpreted this larger adequacy of the service
- 22 system as a responsibility to ensure that we really
- 23 had all -- the continuum of services that would be

- 1 needed to support these youth safely in the
- 2 community.
- And so, and I will just share with the Committee,
- 4 I have previous experience working in the juvenile
- 5 justice system in the State of Florida and I shared
- 6 with, when we began this work I shared with the
- 7 members of the group, the work group that we pulled
- 8 together in the Department that we partnered at that
- 9 point we had much the same mandate from the Florida
- 10 Legislature and realized that as we were going to
- 11 shift youth out of that facility at that time, we had
- 12 a rich service -- array of service providers but the
- 13 youth that wind up typically in a high secured,
- 14 facility secured environment tend to have a higher or
- 15 different need than is oftentimes what providers are
- 16 prepared to take on. And so we believe that what you
- 17 were asking us to do was to ensure that the entire
- 18 service system was capable of bringing these youth
- 19 back successfully into the community, and having them
- 20 be successful there both within the program and then
- 21 when they hopefully transitioned back to their home
- 22 and their home community.
- 23 So what we've done is we've simultaneously, while

- 1 doing this foundational assessment, we've begun to,
- 2 we contacted many of our national partners and we can
- 3 share with you who those are. Folks that are steeped
- 4 in the juvenile justice arena but because we in New
- 5 Hampshire are a blended juvenile justice and child
- 6 protection system, we wanted an entity that had
- 7 experience with understanding the needs of both of
- 8 those youth because those youth are jointly in our
- 9 programs together. So we have to be cognizant that
- 10 we're serving children with different needs in our
- 11 facilities. So we have now conducted I believe five
- 12 interviews and again these are folks with a full
- 13 expanse of experience. We can share the names of
- 14 those entities with you.
- We believe that by this Friday we have targeted
- 16 the ability to have enough information to move
- 17 towards a conversation of working with one of those,
- 18 selecting one of those entities to do this, this work
- 19 with us. We've actually --
- 20 CHAIR NEAL KURK: Excuse me, Representative
- 21 Byron has a question.
- 22 REPRESENTATIVE BYRON: Yes, thank you, Mr.
- 23 Chairman. I'm confused a little bit here because

- 1 House Bill 517 refers in Section 165 to furtherance
- 2 of your duties as part of RSA 170-G:4. And 170-G:4
- 3 talks about the duties and powers of the Department
- 4 and what it will do in order to ensure that services
- 5 to children are provided that are adequate and
- 6 sufficient to handle the workloads. So what I'm
- 7 confused about is why don't we already have that
- 8 information and why do we have to go out and contract
- 9 with people to determine that information if under
- 10 existing State law you're already supposed to have
- 11 that?
- 12 CHRISTINE TAPPAN: I would respond to that
- 13 by we, we currently don't. The youth that we're
- 14 talking about are youth that are secured currently in
- 15 a -- by a facility, with a facility structure and we
- 16 don't currently have that capacity or do that work in
- 17 any other part of our service system. I don't know
- 18 if Brady -- I mean that's, that's essentially what it
- 19 is. We, we actually don't do this currently and we
- 20 want to be sure that we do it right. We want to be
- 21 sure that we do it in a way that ensures the safety,
- 22 primarily of course of a youth but also of staff who
- 23 work in our provider organizations and in the

- 1 communities. We're talking about youth that
- 2 typically have the higher end, more significant
- 3 behaviors that would often necessitate a higher
- 4 intensity of ratio with staff in these programs in
- 5 order to essentially simulate what they would get in
- 6 a secured environment, secured by a facility.
- 7 CHAIR NEAL KURK: Follow up?
- REPRESENTATIVE BYRON: Thank you, Mr.
- 9 Chairman. Part of 170-G:4 already states that to
- 10 prepare and -- excuse me, to certify already licensed
- 11 facilities for the purpose of receiving minors who
- 12 must be detained -- detained, excuse me, or
- 13 committed. So I'm seeing this really as already
- 14 something that we should have available to us.
- 15 BRADY SERAFIN: Again, I think what I would
- 16 try to say in response is that the current law
- 17 applied to youth detained and committed at a
- 18 facility, meaning the Sununu Center, you -- the
- 19 Legislature now has made a decision that they want a
- 20 subgroup of the youth that would have been detained
- 21 or committed to be in the community. So you added a
- 22 requirement to evaluate the adequacy of the service
- 23 system to ensure that this new capacity in the

- 1 community would be able to attend to these youth.
- 2 And that was done in Section 165 of 517.
- 3 CHAIR NEAL KURK: Representative Wallner?
- 4 REPRESENTATIVE WALLNER: But you wouldn't
- 5 accept that every provider, wouldn't some providers
- 6 be specialized? That there would be --
- 7 BRADY SERAFIN: Sure.
- 8 REPRESENTATIVE WALLNER: -- some types of
- 9 behaviors they would deal with? So every provider
- 10 would not be able to meet the needs of every child?
- 11 CHAIR NEAL KURK: The question is --
- 12 BRADY SERAFIN: Sure. Yeah.
- 13 CHAIR NEAL KURK: -- wouldn't you expect the
- 14 providers to be specialized so that not every
- 15 provider would meet the needs of every child?
- 16 CHRISTINE TAPPAN: So I can speak to that.
- 17 We have a diverse provider pool which provides for
- 18 our current youth in a really, really therapeutic and
- 19 safe way. However, these are -- are youth who as
- 20 we've shared, have a different -- who have been
- 21 through multiple of those programs before, have been
- 22 asked to be discharged from those programs because of
- 23 their behaviors related to assaulting peers,

- 1 assaulting staff, or doing other very dangerous
- 2 things that didn't warrant charges. So this -- we
- 3 have a provider pool that can serve a variety of
- 4 youth and do it very, very well, and we work in
- 5 partnership with them. However, this is a different
- 6 population with more intensive needs that our
- 7 existing provider pool may not be able to serve and
- 8 they can speak to that better than I could.
- 9 CHAIR NEAL KURK: Follow up?
- 10 REPRESENTATIVE WALLNER: So I think I heard
- 11 you say a little while ago that -- I want to say this
- 12 exactly, I think I heard you say that there were
- 13 providers, that providers have cared for many of the
- 14 children who are in the Sununu Center now?
- 15 CHRISTINE TAPPAN: Yes.
- REPRESENTATIVE WALLNER: Do you keep records
- 17 on that? Do we have a record of how many children
- 18 that are the Sununu Center have been through other
- 19 places?
- 20 COMMISSIONER JEFFREY MEYERS: Yes, and Brady
- 21 can speak to that but I think that --
- 22 CHAIR NEAL KURK: Excuse me. The question
- 23 was, do we have information or records about

- 1 providers who have cared for children who are already
- 2 in the Sununu Center?
- 3 COMMISSIONER JEFFREY MEYERS: Yeah, the
- 4 answer is yes, we do. And I -- and Brady can correct
- 5 me if I'm wrong but I think that at least kind of
- 6 currently that the average kid who is at the Sununu
- 7 Center has had an average of what, six -- six prior
- 8 placements in the community.
- 9 CHAIR NEAL KURK: But Commissioner, those
- 10 six prior placements may not have been in the
- 11 community facilities that were prepared to provide
- 12 the necessary level of services because of low
- 13 reimbursement rates. So if we're changing the system
- 14 as this bill provides, we are going to be giving
- 15 increases to many providers and significant increases
- 16 to provide these kinds of services. So I'm not sure
- 17 that the past results should be considered as, as
- 18 precursors to future results?
- 19 COMMISSIONER JEFFREY MEYERS: I agree that
- 20 that is certainly possible, yes.
- 21 CHAIR NEAL KURK: Please, please continue.
- 22 COMMISSIONER JEFFREY MEYERS: I -- we
- 23 responded to a question. I think, I don't know if

- 1 there's a follow-up from, yeah, okay. So we're going
- 2 through the, yeah.
- 3 CHAIR NEAL KURK: Remember the purpose of
- 4 today's meeting is to make sure that the provisions
- 5 of 517 are being implemented as provided there so
- 6 only if this information really addresses that is it
- 7 necessary. If this is part of what is our could have
- 8 been the plan then we can receive that in a different
- 9 format.
- 10 REPRESENTATIVE WALLNER: Okay.
- 11 CHRISTINE TAPPAN: So what I would just
- 12 share with you then is the DCYF review of existing
- 13 services. I'm just going to hit the highlights and
- 14 ask my colleagues to assist me in doing that and
- 15 certainly responding to any questions that might
- 16 arise.
- 17 As the Commissioner mentioned, we did this in
- 18 sort of with an intentional scan of the system to see
- 19 that we had the foundational pieces in place and what
- 20 we need to understand prior to the development or in
- 21 addition to the development of our request for
- 22 applications. So as has already been discussed here
- 23 today, we looked across our currently certified

- 1 programs. We explored the differences of course
- 2 between the licensed and certified beds and you can
- 3 see those numbers there on page 1. We then also felt
- 4 like it was important to really look across the
- 5 entirety of our system in terms of for us the, I
- 6 think the question in terms of whether programs can
- 7 serve these youth is, is one, one aspect of what we
- 8 wanted to consider versus additionally we think that
- 9 there is also the, you know, wanting to serve these
- 10 types of youth. And it's -- there is a rate issue
- 11 and there is workforce issues that, that many of our
- 12 providers are facing at this point.
- 13 So we also actually felt it was important to
- 14 capture and understand how many programs have closed
- 15 in New Hampshire. And over the -- we looked over
- 16 the, the course of the last decade and we have those
- 17 listed for you. We also again just wanting to be
- 18 cognizant of the dynamics in any kind of a broad
- 19 service system. You want to look at as my colleague
- 20 Kathleen mentioned, you want to look at different
- 21 types of needs that youth may have, whether they're
- 22 there in terms of a specialty need of education,
- 23 behavior, types of trauma they've experienced.

- 1 Obviously there's gender related issues. And so we
- 2 looked at the differences between males and females.
- 3 And we looked at the differences between the levels
- 4 of programs and then on page 2 we also felt that we
- 5 needed to do a scan of what our current rate variance
- 6 was across those types of programs and we pulled that
- 7 together.
- 8 Moving into pages 4 and 5, I'll just share and
- 9 again I'll look towards either of my colleagues to
- 10 kind of help to clarify any of these here. We felt
- 11 like it was very important to, to look at this
- 12 information in terms of trends because part of what,
- 13 and, and I would say this again is an area where if,
- 14 if we had the opportunity to engage with a national
- 15 entity that's doing this in other jurisdictions,
- 16 particularly those that are looking to do what I
- 17 think is the intention of this law which is to, to
- 18 strive to move youth out of secured facilities or out
- 19 of more restrictive environments into less
- 20 restrictive environments.
- 21 Part of what we need to really look at is our
- 22 placement trends, not as a retrospective but
- 23 hopefully look forward in terms of what we'd like to

- 1 be happening. And therein lies one of the things
- 2 that I think that we have a challenge around, there
- 3 is a lot of best practices that we don't have at our
- 4 fingertips. There are a lot of best practices that
- 5 other states have been trying and testing and
- 6 learning about staff ratios in particular because
- 7 again we're talking about moving youth from a
- 8 facility secured to a staff secured environment and
- 9 we've heard as much as the need for three-on-one
- 10 staffing, so three staff to work with one individual
- 11 youth who may be escalating for a variety of reasons
- 12 and so to keep that youth safe, we've heard that
- 13 there may need to be as much as three-to-one ratio
- 14 but we're not certain about that. So that's again
- 15 where that opportunity for a national entity to come
- 16 in helps us.
- We also looked at the issue of out-of-state
- 18 placement so one of the areas that is, I'm sure has
- 19 been brought to this Committee and other legislative
- 20 bodies looking at the issue is, you know, in New
- 21 Hampshire currently we don't have the capacity that
- 22 we would desire to have to meet the varying needs of
- 23 youth. So we have had an increase in youth going out

- 1 of state. We wanted to be able to be sure that that
- 2 was on our radar as well and in terms of being able
- 3 to track that. You know, our desire would be to
- 4 bring these youth back home again and so as we look
- 5 at alternative or additional capacity, a concern that
- 6 we had was if we take up current capacity for these
- 7 youth, our opportunity to bring youth from out of
- 8 state home which is often at a higher rate could be
- 9 impacted. So we wanted to see what those trends were
- 10 and have that foundational information in front of
- 11 us.
- 12 And then I just -- I think I would probably turn
- 13 to the Sununu Youth Services information for Brady to
- 14 review with us unless, Kathleen, was there anything
- 15 else you might --
- BRADY SERAFIN: So again in terms of doing
- 17 our internal evaluation of what we have available, I
- 18 mean one of the things we had to look at was how many
- 19 youth we're serving, how many -- what the trend has
- 20 been over the last couple of years and what the
- 21 offense history of youth have been. And are the
- 22 current placement providers willing and are capable
- 23 of meeting the needs, even if young people have not

- 1 been adjudicated on every single offense. As we
- 2 know, oftentimes many of these are pled out and as
- 3 part of plea agreements, young people will plead out
- 4 to many fewer charges than what they're actually
- 5 charged with.
- 6 If you look at the trend at Sununu Center since
- 7 2015 there's certainly been an increase in
- 8 population. I think everybody knows in 2015 we, the
- 9 law was changed in New Hampshire to change the age of
- 10 majority from 17 back to 18 for criminal behavior
- 11 which I think everybody can agree was a good thing.
- 12 So we started to serve an increased population and we
- 13 saw that directly relate to the population inside the
- 14 facility. Our population numbers went up by about 30
- 15 percent, almost -- almost instantly. But so did the
- 16 significance of the charges and the offense history
- 17 went up significantly.
- 18 And we just put a couple of charts out here just
- 19 for informational purposes we're addressing or
- 20 evaluating our own service array in, in the State.
- 21 We had -- at this point in time we had 51 young
- 22 people in the facility. Collectively they had 465
- 23 charges. We kind of categorized those charges to

- 1 give the, to give the Committee a broad look at what
- 2 the young people that were inside the facility, as
- 3 you can imagine, 51 kids and 465 charges, all of them
- 4 had more than one charges for the most part. I mean
- 5 there was one or two that had one charge but that was
- 6 of significance. That was a murder or something
- 7 along those lines.
- 8 So we need to make sure and part of the broader
- 9 adequacy assessment is to make sure that these needs
- 10 are being met, even if they had not been adjudicated
- 11 on every single separate offense, that these needs
- 12 are being met because they're in their history.
- 13 Their behaviors most likely that these young people
- 14 have participated in, and placed themselves and/or
- 15 the community at significant risk. So we just put
- 16 that there for your information. I think -- I've
- 17 been before the Committee before and talked about
- 18 this information. I think it's, I think it's helpful
- 19 when we're looking at and evaluating our own service
- 20 array to ensure that we are meeting the needs, and
- 21 not only the youth but the community as well.
- 22 And as you can see just from the charges that,
- 23 that are before you several of these raise

- 1 significant concerns about community safety. And,
- 2 you know, we want to make sure that we stand up
- 3 programming going forward that meets those needs if
- 4 those young people no longer qualify for the Sununu
- 5 Center.
- 6 CHAIR NEAL KURK: Thank you. Commissioner,
- 7 is it the case that regardless of what this external
- 8 reporting evaluating agency comes up with, the
- 9 Department still will be able to meet the provisions
- 10 of 517?
- 11 COMMISSIONER JEFFREY MEYERS: Yeah, we're
- 12 going forward, you know, separate from the
- 13 evaluation. The evaluation is something -- we're
- 14 going to bring back to the Legislature and to the
- 15 Governor, because it will be I think an important
- 16 point of information about how it informs policy
- 17 going forward. But we're going forward with, as we
- 18 have been directed by the legislation. That's not
- 19 stopping at all.
- 20 CHAIR NEAL KURK: Okay. And it's your
- 21 interpretation of a particular section that suggests
- 22 that you need to have this evaluation that is either
- 23 part of a plan or independent? In other words, this

- 1 -- this is not something that's unrelated to 517 as
- 2 you view it. It's a mandatory part of 517?
- 3 COMMISSIONER JEFFREY MEYERS: It's a
- 4 mandatory part of 517. It's not going to stop us
- 5 from going forward and procuring the additional
- 6 capacity that we've been directed to procure. But
- 7 when we get this evaluation done I think it will
- 8 inform how we proceed in the next phase of this.
- 9 CHAIR NEAL KURK: Senator Morse?
- 10 SENATOR MORSE: The evaluation, do we have a
- 11 cost on it? I mean you've interviewed five
- 12 companies?
- COMMISSIONER JEFFREY MEYERS: Well, the --
- 14 CHAIR NEAL KURK: The question was do we
- 15 have a cost on the evaluation?
- 16 COMMISSIONER JEFFREY MEYERS: There's no
- 17 hard cost yet. We've been talking to several
- 18 organizations. The prices range anywhere from 100 to
- 19 \$500,000. I don't think -- those are very
- 20 preliminary numbers based on very preliminary or
- 21 preliminary conversations. I think at the end of the
- 22 day we'll be somewhere between 100 and \$200,000 and
- 23 I'm hoping that I can get some of this matched by the

- 1 federal government so the general fund expense is not
- 2 going to be nearly as, but I don't know precisely yet
- 3 how much I could get matched.
- 4 CHAIR NEAL KURK: Does this amount, whatever
- 5 it might be, come out of the \$8.7 million?
- 6 COMMISSIONER JEFFREY MEYERS: I don't
- 7 believe I have authority to take it out of the 8.7.
- 8 The 8.7, the section that governs the 8.7 which is
- 9 Section 175 says it shall be used for rate increases
- 10 and additional capacity and for no other purpose.
- 11 CHAIR NEAL KURK: Thank you. Senator Morse?
- 12 SENATOR MORSE: Before we go on, I just want
- 13 to make it clear, I think everyone up here --
- 14 CHAIR NEAL KURK: Senator, I think everyone
- 15 up here agrees with the safety issue and the -- I
- 16 think we don't need to go there. We certainly met
- 17 with police chiefs during this whole process to make
- 18 sure we gave --
- 19 COMMISSIONER JEFFREY MEYERS: Yep.
- 20 CHAIR NEAL KURK: -- the Governor an
- 21 additional \$5 million if he needed it from a
- 22 different bucket.
- 23 COMMISSIONER JEFFREY MEYERS: Yep.

- 1 CHAIR NEAL KURK: So I just, I don't think
- 2 that's what we're trying to get to and I do believe
- 3 I'm here today because when I read the letter I had,
- 4 I didn't understand what was happening. And one of
- 5 the things I'd like to understand right now is we're
- 6 asking providers under some process, not RFP --
- 7 COMMISSIONER JEFFREY MEYERS: It's an RFA
- 8 process.
- 9 CHAIR NEAL KURK: Okay, yeah. What do we
- 10 know today that the providers are going to do in
- 11 response? Is it -- are we giving them enough money?
- 12 Is anybody going to respond? Are they going to put
- 13 limits on the person that goes into their
- 14 institution? What do we know today?
- 15 COMMISSIONER JEFFREY MEYRS: So I have to --
- 16 so I want to respond to your question but I have to
- 17 be careful because we're about to initiate a
- 18 procurement process. So, so I have to be careful
- 19 with the conversations I have with the providers
- 20 given the procurement process is about to begin. But
- 21 the answer to your question is yes, I believe there
- 22 will be some responses. I can't sit here today and
- 23 tell you how many there'll be. But I believe

- 1 there'll be more than one provider that will have
- 2 some proposal that will be submitted. But at what
- 3 rate they'll be at, and whether that aligns with what
- 4 the expectations of the Legislature are or not, I
- 5 don't know yet. I mean so I've met with -- we've met
- 6 with the providers. We had a very good meeting last
- 7 week for at least a couple of hours I think it went,
- 8 talking about this. I think that there are some that
- 9 are willing to take this on. I think there are some
- 10 others that have a lot of concerns about it.
- But ultimately I can't speak for them. They have
- 12 to speak for themselves. But we are putting out what
- 13 we believe is the appropriate criteria for this
- 14 program, for these services and beds and, and I have,
- 15 I have asked the providers who are willing to do so
- 16 to respond to it and if, even if they think that the
- 17 rates, so they've got their calculator out. They've
- 18 taken the 8.7 just as a starting point and they've
- 19 run a bed rate at that, or a daily rate at that over
- 20 the 18 months. So they've already got, they've
- 21 already taken that number and figured out, well,
- 22 here's what we think the rate might end up being but
- 23 what I've told them is don't just divide out that

- 1 number by 18 months over so many beds and so many
- 2 services. Come back with what you think it's going
- 3 to take to actually stand up to services in
- 4 accordance with the criteria that we're putting out
- 5 there. And if that exceeds that amount I need to
- 6 know that and you need to know that so that we can
- 7 then have a conversation about how we proceed.
- 8 But so I haven't given them a number saying you
- 9 have to hit a number. I have said to them here is
- 10 the services you need to provide to keep everybody
- 11 safe and for this program to work, tell us what you
- 12 think the rate is. What you would be willing to do
- 13 it at. And as soon as that process is done, that
- 14 information will become public. I mean if we select
- 15 somebody obviously that goes to the council. It has
- 16 to be a contract with a council. And that will all
- 17 be public.
- 18 CHAIR NEAL KURK: Two things, Commissioner.
- 19 COMMISSIONER JEFFREY MEYERS: Yeah.
- 20 CHAIR NEAL KURK: Could you make sure that
- 21 we have copies of the RFA?
- 22 COMMISSIONER JEFFREY MEYERS: When it's
- 23 published.

- 1 CHAIR NEAL KURK: Yes.
- 2 COMMISSIONER JEFFREY MEYERS: Yeah.
- 3 CHAIR NEAL KURK: And this may be repetitive
- 4 but the \$8.7 million is not simply for those 35 beds?
- 5 COMMISSIONER JEFFREY MEYERS: I, I --
- 6 CHAIR NEAL KURK: Okay.
- 7 COMMISSIONER JEFFREY MEYERS: -- I
- 8 understand and I wasn't trying to suggest it was.
- 9 But it's for, it's not just for those beds but it's
- 10 for services at large.
- 11 CHAIR NEAL KURK: Right. And --
- 12 COMMISSIONER JEFFREY MEYRS: I understand
- 13 that.
- 14 CHAIR NEAL KURK: -- and there could be
- 15 nobody using those particular beds. There could be
- 16 other -- depending on the mix of, of --
- 17 COMMISSIONER JEFFREY MEYERS: Yeah.
- 18 CHAIR NEAL KURK: -- individuals there could
- 19 be other kind of community service beds that they're
- 20 using. Representative Ober?
- 21 REPRESENTATIVE OBER: Commissioner, we heard
- 22 from your new, new Associate Commissioner that there
- 23 are children placed out of state that you need to

- 1 bring back. I think we also heard when
- 2 Representative Byron asked about RSA 170-G:4.IV,
- 3 about the -- having the data for the placement and
- 4 all the plans that the reason you didn't have the
- 5 data was because we only had Sununu Center but now I
- 6 think we've heard we have Sununu Center and children
- 7 out of state who need to be brought back. So I'm a
- 8 little concerned that we don't have that data at this
- 9 point and I'm also concerned that I haven't heard a
- 10 lot of enthusiasm for going forward and trying to
- 11 make this work but I feel like I've heard, you've
- 12 been saying yeah, we're going to make it work. But I
- 13 also feel like I've heard a lot of reasons why it's
- 14 very complex, it can't possibly work and so I feel --
- 15 COMMISSIONER JEFFREY MEYERS: No one has
- 16 said it can't work with all respect, Representative.
- 17 REPRESENTATIVE OBER: No, I (inaudible) say
- 18 that.
- 19 COMMISSIONER JEFFREY MEYERS: We said we're
- 20 trying to make it work, yeah.
- 21 REPRESENTATIVE OBER: But with the
- 22 combination of words I'm starting to get that feeling
- 23 I'm a little concerned and I'm hoping that you do

- 1 seem to be the one who's saying yes, we'll make this
- 2 work and we'll meet those deadlines, that when you do
- 3 get us some additional things we could get a few more
- 4 details and maybe see where everybody is on board
- 5 with your position, sir.
- 6 CHAIR NEAL KURK: I wish I could, I wish I
- 7 could encapsulate that question, but I can't.
- 8 COMMISSIONER JEFFREY MEYERS: Yeah. So my
- 9 response is very simple. The legislation requires we
- 10 provide monthly updates to the Fiscal Committee. We
- 11 will continue to do so.
- 12 CHAIR NEAL KURK: Senator Morse?
- SENATOR MORSE: Senator Bradley?
- 14 CHAIR NEAL KURK: Senator Bradley?
- 15 SENATOR BRADLEY: So thank you very much,
- 16 Mr. Chair. So Commissioner --
- 17 CHAIR NEAL KURK: And you're going to ask a
- 18 question in a form that I can encapsulate, yes?
- 19 REPRESENATIVE OBER: Maybe.
- 20 CHAIR NEAL KURK: Thank you.
- 21 SENATOR BRADLEY: Regarding your letter of
- 22 August 31st, 2017, at the bottom of page 2 you say,
- 23 we do not read the language of the statute to

- 1 encompass those youth who have been detained at the
- 2 Sununu Youth Center.
- 3 COMMISSIONER JEFFREY MEYERS: Right.
- 4 SENATOR BRADLEY: And it's always been my
- 5 view that when we wrote Section 165 and working on
- 6 that with our House colleagues what we did in the
- 7 Senate that non-violent youth offenders who were
- 8 placed at the Sununu Youth Center could potentially
- 9 and be detained in your words be moved to this
- 10 alternative placement --
- 11 CHAIR NEAL KURK: Do I have to repeat the
- 12 question?
- 13 COMMISSIONER JEFFREY MEYERS: No, I heard
- 14 you.
- 15 SENATOR BRADLEY: Is, is there not a
- 16 misunderstanding of what I think the intent was that
- 17 non-violent youth at the Sununu Center, existing
- 18 detainees, could be moved if they were non-violent,
- 19 but I'm reading your letter to say you're not going
- 20 to do that?
- 21 COMMISSIONER JEFFREY MEYERS: No, the letter
- 22 doesn't say we're -- well, what the letter tries to
- 23 point out is that the language of the statute wasn't

- 1 as clear as maybe the intent was. And in my letter
- 2 of August 31st I provide an explanation of why we
- 3 came to that conclusion because of how the statute is
- 4 worded. So ultimately I can't necessarily always
- 5 discern someone's intent. We look at the plain
- 6 language of the statute to determine what we do. I
- 7 understand that there's a desire to have those kids
- 8 who would have been detained out in the community and
- 9 we will have that reflected in the RFA that goes out.
- 10 I think it changes the numbers involved as we said
- 11 earlier because I think 35 then is not really a real
- 12 number. I think it has to be north of there. But
- 13 if, if what we're being directed to do is to have
- 14 that capacity available for kids that were detained,
- 15 then we can do that.
- 16 CHAIR NEAL KURK: And I would just refer
- 17 back to Section 165 of the statute and I don't know
- 18 if you have it in front of you but --
- 19 COMMISSIONER JEFFREY MEYERS: I do, I do.
- 20 CHAIR NEAL KURK: -- lines 27 through 29
- 21 talk about insuring sufficient alternative placement
- 22 capacity is in place for those children who are not
- 23 serious, violent offenders who prior to this Act

- 1 would have been placed at the Sununu Youth Services
- 2 Center. Now maybe you read that differently than I
- 3 read it, but certainly and I think Representative
- 4 Byron and I labored over this. It was certainly my
- 5 intent that if there were kids that were already in
- 6 the Sununu Youth Center who were non-violent and
- 7 could benefit from alternative placement, that that
- 8 was a outcome that we wanted to see put into effect,
- 9 that they would -- if they were non-violent be
- 10 transferred into this alternative placement because
- 11 they'd prosper better and it would relieve some of
- 12 the, you know, potential overcrowding issues at the
- 13 Sununu Youth Center.
- 14 COMMISSIONER JEFFREY MEYERS: I understand
- 15 the rationale. I'm not questioning that whatsoever.
- 16 CHAIR NEAL KURK: I think the intent of the
- 17 language, though, reflects that rationale is what I'm
- 18 trying to say.
- 19 COMMISSIONER JEFFREY MEYERS: Well, I don't
- 20 want to --
- 21 CHAIR NEAL KURK: I'm not a lawyer, you are,
- 22 Commissioner.
- 23 COMMISSIONER JEFFREY MEYERS: I don't want,

- 1 I don't want to -- right. I spent eight years as
- 2 Assistant Attorney General discerning statutory
- 3 construction and cases before the Supreme Court, so I
- 4 read statutes very carefully and very narrowly. But
- 5 I just think the language doesn't really say that but
- 6 I understand the intent and we can design the RFA to
- 7 do that. There's nothing in the, in the statute that
- 8 would prohibit me from expanding this but I think my
- 9 point to the Committee is, it would have to be north
- 10 of 35 beds in order to maintain that capacity.
- 11 CHAIR NEAL KURK: Thank you. It's really
- 12 strange that many of us being on House and Senate
- 13 Finance Committees can't wangle -- wrangle enough
- 14 money for individual on, off microphones at each one
- 15 of the member's seats. I've been trying for many
- 16 years.
- 17 UNIDENTIFIED SPEAKER: I heard you have.
- 18 CHAIR NEAL KURK: There are institutional
- 19 blocks. Representative Byron?
- 20 REPRESENATIVE BYRON: Thank you, thank you,
- 21 Mr. Chairman. One of the things as we've been going
- 22 through this is the expressed desire of the agency to
- 23 take a look at things like out-of-state placements

- 1 and there's a lot of information that you've provided
- 2 in the, I'll call it first draft that you've got
- 3 there. I guess my thought on this is that while I
- 4 would consider that as something that we should study
- 5 and something that's important, it doesn't relate to
- 6 House Bill 517 and why should we get that involved in
- 7 the House Bill 517 analysis and make this a more
- 8 complex discussion or a more complex evaluation than
- 9 really is required by the House bill?
- 10 COMMISSIONER JEFFREY MEYERS: The House bill
- 11 is very clear. The Commissioner shall evaluate the
- 12 adequacy of the service system and ensure that
- 13 sufficient alternative placement capacity is in place
- 14 for those children who are not serious violent
- 15 offenders, etc., etc. There's a directive that was
- 16 added in the law that that says I shall do this and I
- 17 don't think you're suggesting that you want me to
- 18 decide of all these requirements what I will do or
- 19 what I won't do.
- 20 REPRESENTATIVE BYRON: But then I go back to
- 21 existing statute 170-G:4 which already requires you
- 22 to have done that?
- 23 COMMISSIONER JEFFREY MEYERS: Not for the

- 1 alternative placement. That's the point we tried to
- 2 make earlier is that that -- that language in the
- 3 statute was there previously with respect to the kids
- 4 who are committed at a facility meaning the Sununu
- 5 Center.
- 6 CHAIR NEAL KURK: At this point, unless
- 7 there are further questions or --
- 8 COMMISSIONER JEFFERY MEYERS: Yeah.
- 9 CHAIR NEAL KURK: -- you would like to make
- 10 an additional presentation, let me state where we
- 11 are.
- 12 COMMISSIONER JEFFREY MEYERS: Yeah.
- 13 CHAIR NEAL KURK: The Commissioner has made
- 14 it very clear that he intends to comply with 517 and
- 15 make sure that the time lines are met and that the
- 16 intention of the Legislature as set forth in the
- 17 legislation gets implemented. To the extent that we
- 18 had some concerns about whether his August 31st
- 19 letter complied with the requirements of a plan, he
- 20 has assured us that the program will go forward, that
- 21 he will be submitting the monthly reports as required
- 22 and that he has every expectation that all of the
- 23 time lines will be met.

- 1 COMMISSIONER JEFFREY MEYERS: Yes.
- 2 CHAIR NEAL KURK: From that perspective, I
- 3 think this has been a very helpful meeting for me and
- 4 I think for the rest of the Committee in the sense
- 5 that our concerns have been, at least my concerns and
- 6 I think the rest of the Committee's concerns, have
- 7 been allayed and we look forward to receiving all of
- 8 the other information that we've asked for and that
- 9 the statute requires.
- 10 COMMISSIONER JEFFREY MEYERS: Yep.
- 11 CHAIR NEAL KURK: And that if there are
- 12 similar questions in the future, we will make every
- 13 effort through other means rather than a formal
- 14 special session to make sure that they're resolved.
- 15 COMMISSIONER JEFFREY MEYERS: Thank you
- 16 CHAIR NEAL KURK: Does anyone wish to add
- 17 anything? There being nothing further, Commissioner,
- 18 thank you very much.
- 19 COMMISSIONER JEFFREY MEYERS: Thank you.
- 20 CHAIR NEAL KURK: This session is adjourned
- 21 and our next meeting will be as scheduled on the 29th
- 22 I believe of September. And that will be an ordinary
- 23 meeting.

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