

Hampstead Hospital and Residential Treatment Facility (HHRTF) Presented to House Finance Division III February 1, 2023

> Kathleen Collins, Chief Executive Officer Shaun Qualter, Chief Financial Officer

# Hampstead Hospital

## and Residential Treatment Facility (HHRTF)





2

# **HHRTF Mission and Vision**

#### **Mission Statement**

To provide trauma-informed, patient and family centered mental health treatment in an accepting and supportive environment.

#### Vision

To be the center of excellence for mental health treatment of children, adolescents, and young adults.



# **HHRTF Executive Team**

Kathleen Collins – DHHS Chief Executive Officer

Steven Finnegan – DHHS Chief Operating Officer

Shaun Qualter – DHHS Chief Financial Officer

Rosemary Wiant – DHHS General Counsel

Lauren Simpson – DHHS Compliance Officer

Julie D'Apollo – WRS Executive Director

Malcolm Beaudett, MD – WRS Chief Medical Officer

Ariadna Aldarondo Hernandez – WRS Director of Clinical Services



State took ownership June 8, 2022.

Increased efforts in post pandemic recruiting and retention

Average census is 36 patients per day (since June 8<sup>th</sup>)

• Efforts to continuously increase

Waitlist average is 13 patients per day (since June 8<sup>th</sup>)

Enhanced collaboration with Division for Children, Youth and Families and the Division for Behavioral Health.

• Formalized process of communication between agencies to find right level of care for each child. (i.e. Weekly Huddles, Cross-divisional Committees)

Patient & Family Satisfaction surveys demonstrate 90% of families are satisfied.

Annual average readmission rates remain at approximately 4% within 30 days.



4 Inpatient Locked Psychiatric Units capable of serving 70 patients

- 3 units currently operational due to available staffing resources.
- Total current bed capacity for 3 units = 55, staffing dependent.
- Current Census = 45

1 Residential Level of Care Unit – Site of Psychiatric Residential Treatment Facility Level 5 (PRTF). Unit renovation to begin very soon.



Inpatient Units:

Madison – 15 bed unit. Vacant, pending delivery of behavioral health furniture and increased recruitment of staff.

Lincoln – 23 bed unit, approximate ages served 12-18.

Pierce – 16 bed unit, approximate ages served 4 – 14.

Washington – 16 bed unit, approximate ages served 16 – 25.

Typical Patient Presentations: Suicidal Ideation, Intent to harm, Depressive Symptoms, Thought Disorders, Dysregulated Behaviors, Anxious Distress, Neurodevelopmental Disorders, Substance Misuse.



# **Psychiatric Residential Treatment Facility (PRTF)**

Kennedy Unit - Psychiatric Residential Treatment Facility (PRTF) to be launched in 2023. First in the State of New Hampshire.

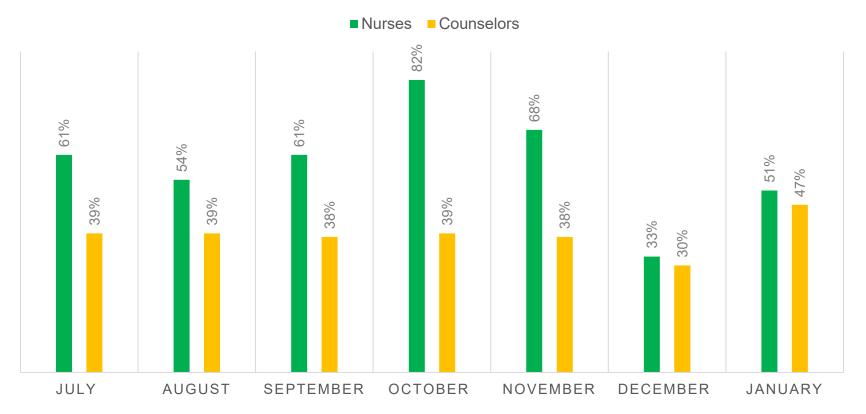
- Level 5 Treatment Facility, one level below inpatient level of care
- Children, adolescents, and young adults (ages 5 21)
- 12 bed capacity
- Family-driven and youth-guided
- Multidisciplinary team
- Multiple treatment modalities



- Psychiatric treatment (rule out or confirm diagnosis, treatment planning, and pharmacological interventions).
- Trauma informed care groups (psychoeducation and coping skills learning for emotion regulation)
- Post-hospitalization planning (outpatient based care or residential facility coordination)
- Applied Behavioral Analysis (for behaviors displayed in hospital setting)
- Multidisciplinary programming including creative art and physical activities
- Educational Services
  - Coordination and planning with patients' schools for continuation of learning while hospitalized.

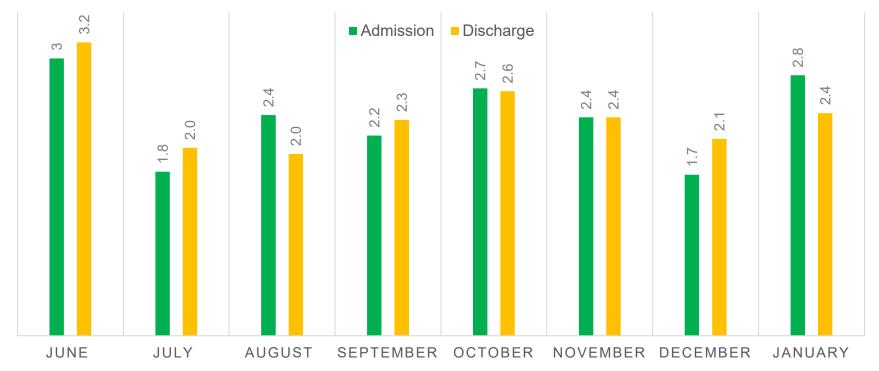


#### AVERAGE STAFFING FILLED RATES DIRECT CARE STAFF





## JUNE- JANUARY ADMISSION/DISCHARGE AVERAGES

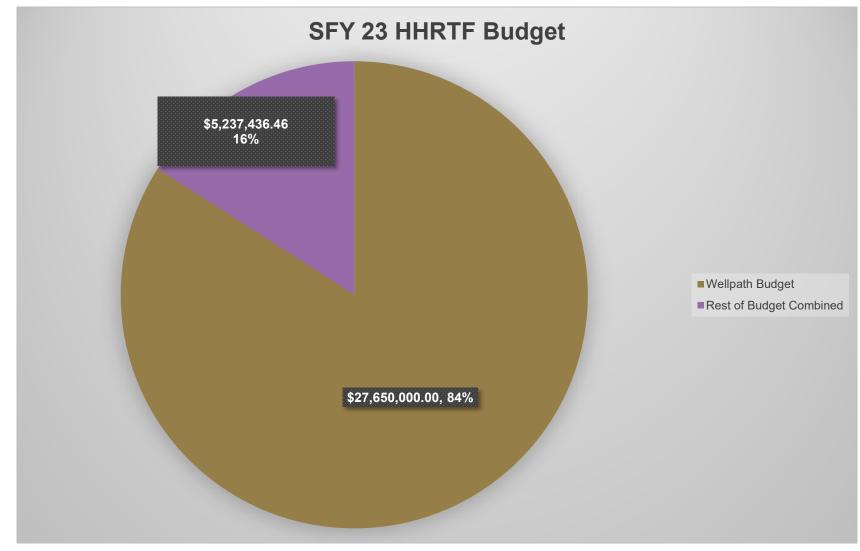




- DHHS State Positions include:
  - 6 Unclassified Positions
    - DHHS Executive Team and Contracts Manager
  - 21 Classified Positions
    - Finance Department
    - Health Information Department
    - Facilities
- Contracted services include 185 Positions:
  - Administration
  - Business and HR Support
  - Maintenance
  - Clinical Healthcare
  - Program Services



## **HHRTF Operating Budget**





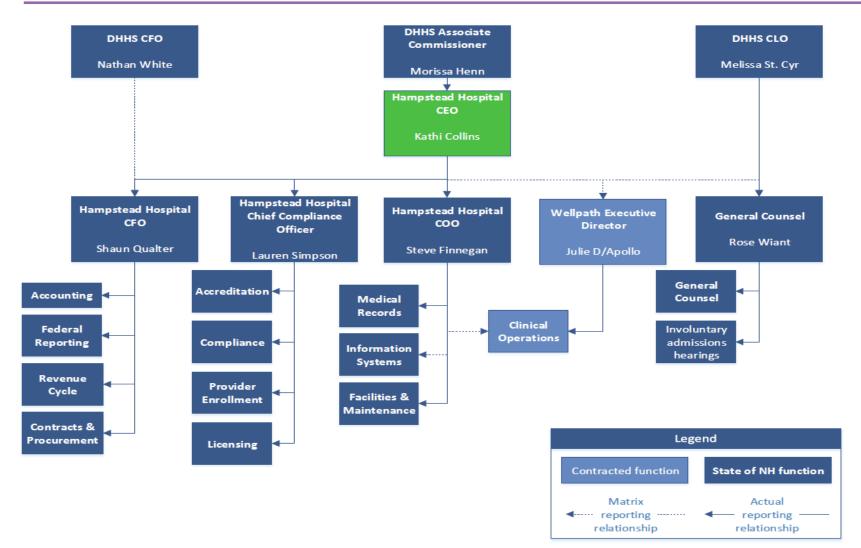
## FY 23, 24, and 25 Agency Budget

D	L	U	E
2648			
	FY23	FY24	FY25
PERSONAL SERVICES UNCLASSIFI	\$526,019.58	\$595,850	\$595,851
OVERTIME	\$210,629.19	\$326,000	\$340,000
HOLIDAY PAY	\$2,104.80	\$2,125	\$2,150
CURRENT EXPENSES	\$25,000.00	\$25,000	\$25,000
HEAT ELECTRICITY WATER	\$561,235.30	\$561,235	\$561,235
MAINT OTHER THAN BUILD-GRN	\$147,054.35	\$147,054	\$147,054
ORGANIZATIONAL DUES	\$42,000.00	\$42,000	\$42,000
TRANSFERS TO DOIT			\$0
EQUIPMENT NEW REPLACEMENT	\$350,000.00	\$350,000	\$350,000
TECHNOLOGY- HARDWARE	\$10,000.00	\$10,000	\$10,000
TECHNOLOGY- SOFTWARE	\$5,000.00	\$5,000	\$5,000
TELECOMMUNICATIONS	\$10,000.00	\$10,000	\$10,000
INDIRECT COSTS	\$0.00	\$0	\$0
AUDIT FUND SET ASIDE	\$22,748.63	\$0	\$0
ADDITIONAL FRINGE BENEFITS	\$131,727.53	\$181,331	\$186,462
OWN FORCES MAINT BUILD-GRN	\$112,988.95	\$112,989	\$112,989
CONTRACTUAL MAINT BUILD-GRN	\$292,821.02	\$292,821	\$292,821
TRANSFER TO OTHER STATE AGEN (Safety)	\$245,822.15	\$150,000	\$150,000
FULL TIME TEMP APPOIN	\$1,404,194.58	\$1,501,480	\$1,565,618
BOOKS PERIODICALS SUBSCRIPTI	\$2,500.00	\$2,500	\$2,500
BENEFITS	\$1,100,233.90	\$696,459	\$725,202
UNEMPLOYMENT COMPENSATION	\$856.49	\$856	\$856
WORKERS COMPENSATION	\$5,000.00	\$5,000	\$5,000
EMPLOYEE TRAINING	\$14,000.00	\$14,000	\$14,000
IN STATE TRAVEL REIMBURSEMEN	\$12,000.00	\$12,000	\$12,000
OUT OF STATE TRAVEL REIMB	\$3,500.00	\$3,500	\$3,500
CONTRACTS FOR PROGRAM SERVIC	\$27,650,000.00	\$18,525,500	\$18,525,500
Total Expense:	\$32,887,436.46	\$23,572,701	\$23,684,739



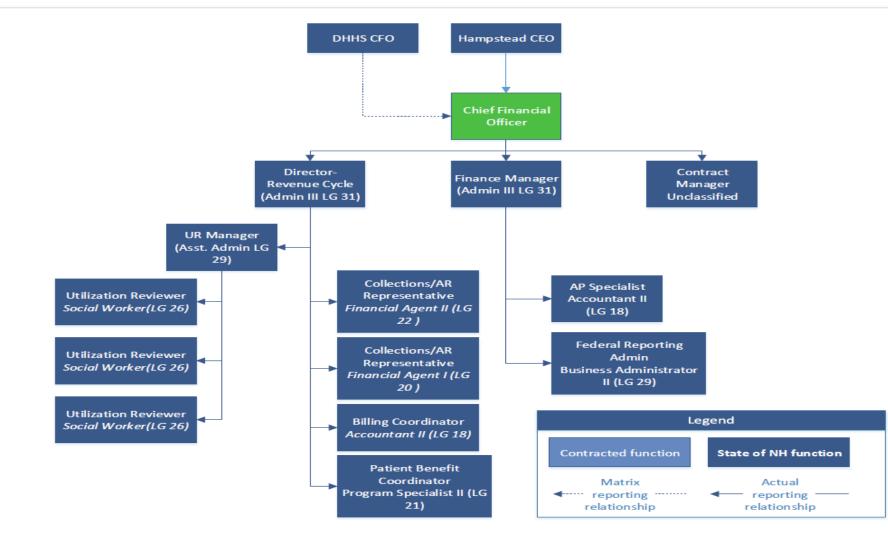
14

## **HHRTF Org Chart**



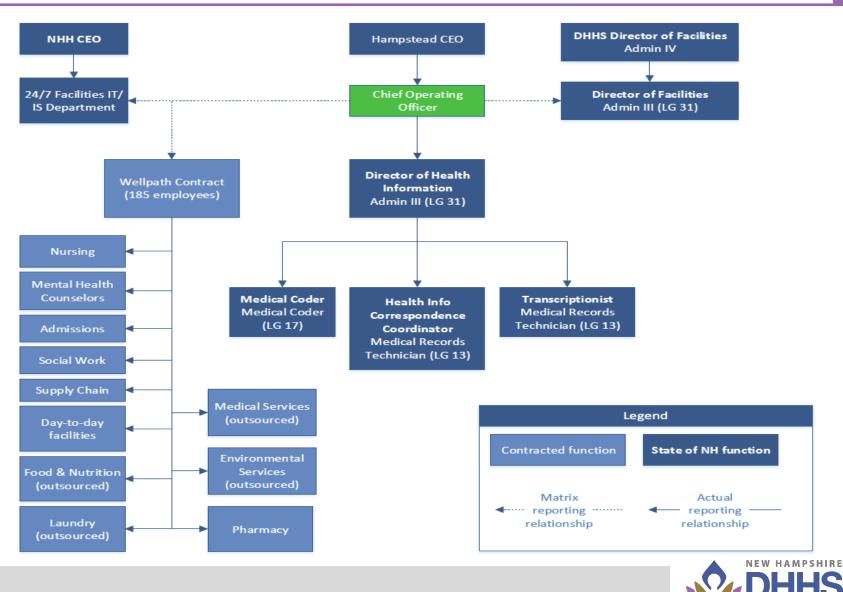


## HHRTF Org Chart Cont'd





## HHRTF Org Chart Cont'd



DEPARTMENT OF
HEALTH & HUMAN SERVICES