

# State of New Hampshire

GENERAL COURT

CONCORD

## MEMORANDUM

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**DATE:** November 1, 2023

**TO:** Honorable Chris Sununu, Governor  
Honorable Jeb Bradley, President of the Senate  
Honorable Sherm Packard, Speaker of the House  
Honorable Paul C. Smith, House Clerk  
Honorable Tammy L. Wright, Senate Clerk  
Michael York, State Librarian

**FROM:** Senator Regina Birdsell, Chairman

**SUBJECT:** Report of the Commission to Study Community Impacts of the Secured Youth Development Center (SB 1, Chapter 1-5, Laws of 2023)

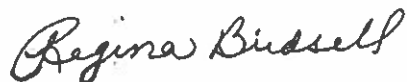
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Pursuant to SB 1, Chapter 1-5, Laws of 2023, enclosed please find the Interim report of the Commission to Study Community Impacts of the Secured Youth Development.

Should you have any questions or comments regarding this report, please do not hesitate to contact me.

I would like to thank the members of the Commission who were instrumental in this study.

Sincerely,



Senator Regina Birdsell, Chairman

**Commission to Study Community Impacts of the Secured  
Youth Development Center  
SB 1, Chapter 1:5, Laws of 2023**

**FINAL REPORT  
NOVEMBER 1, 2023**

Senator Regina Birdsell, Chairman  
Senator Daryl Abbas  
Senator Bill Gannon  
Representative Debra DeSimone  
Representative Jess Edwards  
Representative Patrick Long  
Deputy Commissioner Morissa Henn  
Assistant Commissioner Eddie Edwards  
Director Cassandra Sanchez  
Sheriff John Simonds  
Chief Timothy Crowley  
Deputy Chief Robert Kelley  
Chief Michael Caron  
Laurie Warnock

**Introduction**

The commission established by Senate Bill 1 to Study Community Impacts of the Secured Youth Development Center has met five times in 2023.

**Charge of Commission**

This Commission was initiated to Study Community Impacts of the Secured Youth Development Center. The commission shall consider and as needed, make recommendations on site selection, public safety, fire safety, and other relevant factors.

**Meeting Summaries**

**June 14, 2023 - Organizational Meeting**

During the June meeting the Commission considered as needed, making recommendations on site selection, public safety, fire, safety, and other relevant factors.

The Commission also voted on a chair as well as a commission clerk. Dr. Henn provided an overview of the timeline for design and construction of the new facility. She stated that design work will begin almost immediately, in order to be ready for construction to commence by mid-2024 and youth to move in by late 2025. This timeline is driven by the federal ARPA fun timelines.

It was requested that more programmatic details on safety and security staffing at the new facility including job descriptions as these were not adequately addressed in the DHHS report.

There is significant interest among residence in Hampstead about the extent of local police involvement at the current Hampstead Hospital and residential treatment facility as well as the current YDC campus in Manchester.

Dr. Henn noted that when the state took ownership of the facility a year ago, they required the contractor to hire a team of safety ambassadors to provide internal support around safety and security in trauma-informed manner. It is noted that in Manchester at the current YDC facility, zero youth have absconded, in the past five years, at least due to the highly secure, architectural design and staffing model of the facility. A more detailed description of the current YDC facility was offered, and the fact there is a limited need for fencing due to the locked, secured, multi-door, entrance, design. The only fencing is in select recreational areas.

It was requested to see what the footprint and architectural features of the new facility will look like paragraph.

### **Other Considerations**

Other community impacts to be included in the commission's work would not just be safety, but real estate value impacts as well.

One of the missions of the commission would be to help advise DHHS on the most effective and inclusive way to approach this, noting the recent positive precedence with the forensic hospital being built in Concord Dr. Henn suggested she work together with board of selectmen chair, Laurie Warnock to brainstorm what the communities' preferences are for this. It was also suggested that the HDR design team have a representative at the commission meetings when possible. It was also requested a glossary be provided to help guide the commission in appropriate terminology.

### **Action steps**

- Distribute the site selection report to the committee.
- Providing data from Atkinson and Hampstead police departments on responses to HHRTF during the past three years and Manchester Police Department on response to YDC during the past three years,
- Dr. Henn will invite HDR to the next meeting to introduce themselves, their experience, and their high-level approach/timeline.
- Dr. Henn will bring a strawman for programmatic staffing with an emphasis on safety/security,
- Dr. Henn and Chair Warnock will meet to develop ideas around a community meeting,
- Ms. Sanchez will develop a glossary of terms for the commission.

### **July 17, 2023 - Regular Meeting**

In the July meeting, we had a presentation from the architects (HDR). They provided an overview of their firm, which has over 50 years of experience in justice and mental/behavioral health care, experience, and over 200,000 beds planned/designed and \$4 billion in work in this field. They also

provided an overview of their interdisciplinary project team of 13 individuals involved in the YDC project, including project, leadership, programming/planning/design, and specialty/engineering consultants.

They walked through a timeline of their first 60 days of the project which included project start-up; data gathering; interviews with stakeholders and validation of facility space program; site, validation; development of concept, planning, and alternatives; and determining the best plan for the property.

They also reviewed the first 12 months of the project. The HDR team provided a review of the past youth justice experience across ten states.

It was announced at this meeting the Department for Health and Human Services (DHHS) has chosen to accept the recommendation of the site assessment produced by the SMRT consultants to locate the facility in Hampstead,

SYSC Director, Gerald Rocha, walked the members through a staffing, strawman for the facility, describing the various leadership, management, residential, and operational positions. Mr. Rocha noted there have been virtually no vacancies in leadership, or management, and the full-time Youth Councilors have a 50 to 60% vacancy rate.

There were a few things that we were hearing from this discussion.

1. Together we need to design and implement a YDC facility and program (as well as Hampstead Hospital and residential treatment facility and program) that can handle the vast majority of behaviors and challenges that arise.
2. We need to be able to prepare for unusual, crisis-type circumstances that exceed the abilities of the facility, and staff to independently handle and require calling on local law-enforcement officers.
3. We need a model, a positive relationship between law enforcement and non-law-enforcement, and be informed by multiple perspectives, including those of school resource officers, for other authorities, with whom youth can have positive connections.

### **Community consultation.**

The Commission discussed the first forum with the greater Hampstead Community, which took place on July 27<sup>th</sup> from 6-8 p.m. at the Hampstead Public Library.

Subcommittee on safety data – current state and future projections.

The commission developed a subcommittee, which was formed to address;

1. What does the current state of police/fire/EMS response look like at SYSC and Hampstead Hospital and residential treatment facility?
2. What the future states of police/fire/EMS response is expected to look like once both facilities are operating on the Hampstead campus?

The subcommittee members will be;

- Cassandra Sanchez, Child Advocate

- Hampstead Deputy Chief, Kelly
- Representative Jess Edwards
- SYSC, Director Rocha
- Hampstead Hospital in residential treatment facility leader to be identified by Dr. Henn, Department of Safety, Commissioner Edwards
- Representatives from the State Police to be named by Mr. Edwards.

### **Action steps for the next meeting**

- Subcommittee on safety to meet select chair and provide updates at the next meeting.
- Ms. Warnock to provide updates from the first community forum.
- Dr. Henn to provide updates on architectural pre-design work.
- Child advocate, Cassandra Sanchez to present a glossary of terms for Justice involved youth,
- Dr. Henn to provide a glossary of DHHS terms on this facility and population Dr. Henn to provide more detailed timeline from HDR for the design process.

### **August 7, 2023 - Regular Meeting**

The committee approved the addition of Hampstead Fire Chief Mike Carrier to the subcommittee on safety, who in turn named Assistant Chief Warnock to the committee.

A presentation was provided on overcoming recent challenges at Hampstead Hospital and residential treatment facility by two leaders from well path Recovery Solutions, the contractor providing clinical operations at the facility.

They recognize some of the concerns raised at the Hampstead Community Forum on July 27<sup>th</sup>, including a focus on elopement from the facility, staff and/or patient injuries, employee training, staffing, challenges, and increased utilization of Hampstead police/fire resources, they outlined a number of steps being taken to improve the physical plant and programming to increase safety instability while reducing reliance on local safety officials. This includes increasing security on exterior doors, installing sticker safety, glass, and accelerating the timeline on exterior fencing; the facility has also engaged experts, in child/adolescent care from across the country to evaluate and help improve program components to serve a highly acute patient population, and is working to increase recruitment and training to improve program stability.

Members of the commission asked questions about patient transport, and how to ask for protocols to keep ambulance and staff safe when caring for patients with complex psychiatric and medical conditions.

Dr. Henn provided an overview of the first YDC community forum held at Hampstead public library on July 27<sup>th</sup> at 6-8p.m. it provided an overview of the project, underline, legislation, selection of Hampstead, and staffing model for YDC; HDR provided an overview of the architectural design process and philosophy; the remainder of the time was dedicated to questions and answers. Primary concerns raised by members of the public included:

1. Safety, including fears around youth, who run away from the facility.
2. Environmental considerations, including land, water, and road impacts.

### 3. Staff training needs.

Jeff Fleischer, who is on his fifth day as Director of YDCF was introduced.

There was a range of questions about the estimated number of full-time equivalent positions for the future facility, the conceptual model for shared services with Hampstead Hospital and residential treatment, facility, and opportunities for virtualization of services, like security, telehealth, and family visits.

Members of the public were invited to comment for the commission. Ms. Julia Forbes of Hampstead provided brief comments and some of her concerns around land and water use that were also raised at the first community forum.

### **September 11, 2023 - Regular Meeting**

The commission received another update from HDR on the pre-design process. The key principles that have emerged in this engagement are as follows:

- Trauma-informed
- Habilitation
- Health and healing
- Safety for all
- and inclusiveness and community.

A question was asked as to what services might be shared between Hampstead Hospital and residential treatment facility and YDC. Mr. Sinclair explained that the current list includes laundry, kitchen, pharmacy, training, and some smaller offices. It was also requested what would be the final footprint of the building which they stated is still being determined as the location for new/moved parking.

Theodore Kupper, Director of the Division for Public Works, came to the microphone and explain that we were in the data collection part of the design process, and it was still fairly early for that determination.

### **Summary of subcommittee meeting**

Deputy Chief Kelly provided a summary to the subcommittee focused on safety issues. He provided an overview of call volume, and the nature of calls over the last few months. At the meeting Troop B and Troop A provided presentations as well as an overview of the current relationship between Troop B in the Manchester YDC. A key challenge, raised by Troop B is the challenge of prosecuting juvenile matters in the juvenile justice system by non-attorneys. There are concerns with regard to the current situation with HHRTF and State Police and the concerns they have about jeopardizing the relationship between State Police and Hampstead Police Department, given the fact that Hampstead police continue to handle emergency calls, given their closer proximity to the campus. Finally, he noted that HHRTF presented an array of changes being made such as safety glass being installed, the fence being installed to increase stability and security.

### **Community consultation**

The commissions second listening session was held at Saint Christophers in Hampstead and was well attended. A number of areas of discussion and continue focus included.

1. Safety for residents and youth.
2. Staffing at new facility.
3. Police response at HHRTF.
4. Impact of HHRTF on real estate values.
5. Negative impacts on YDC to adjacent hospital.
6. Reasons why site selection assessment shows Hampstead as an approved site.
7. Environmental land and water issues.
8. Traffic impacts.
9. CIT training for first responders.
10. The liability if youths run away from the HHRTF or YDC campus and harm themselves or others.

Mr. Kupper from DPW addressed the issue of planning board review for YDC and stated the state is under no obligation to follow any planning or zoning of any municipality. However, DPW recognizes that each community where we have a facility impacts the community. DPW has successfully submitted plans for review by local municipal planning boards. While DPW won't officially be submitting through the application process, they will engage closely with Hampstead Town planners.

### **October 16, 2023 – Regular Meeting**

#### **Review of Report**

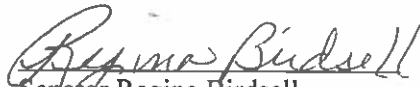
#### **Recommendations**


- As required by SB1, the commission took a vote on the recommendation of placing a future YDC in Hampstead. The vote was 5-4; against placing the YDC in Hampstead and a majority and minority report is attached. (Against - Senator Birdsell, Senator Abbas, Selectboard Chair Laurie Warnock, Deputy Chief Robert Kelley, and Chief Timothy Crowley; In Favor – Representative Patrick Long, Associate Commissioner Morissa Henn (HHS), Assistant Commissioner Eddie Edwards (Safety), and Cassandra Sanchez)
- Reinstate the PILOT for Hampstead
  - Use the information from the Safety Subcommittee to review if the PILOT needs to be increased.
  - Institute annual review process to evaluate if the PILOT needs to be increased or other compensation for service is appropriate.
- Schedule a third Community forum when architects have more information in the way of the design.
- Continue bringing in presentations on issues that have been brought up during the community sessions so they can be addressed by DHHS. These have been listed below:
  - Land
  - Water and Storm Water concerns
  - Liability
  - Hiring and Population update
  - Traffic Impacts
  - CIT Training for 1<sup>st</sup> Responders

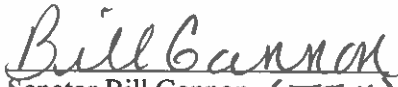
- Continue the work of the safety subcommittee. The recommendations of the safety subcommittee are listed below:
- Continue to track and analyze data around HHRTF and SYSC needs for public safety assistance.
  - Hampstead Police estimate 1 (1) additional officer for weekday evening coverage at an annual cost of \$123,918.00.
  - Appropriate funding via an MOU for additional EMS/PD if events at the facilities continue to place increased burden on local agencies, using pre-May 2022 as the benchmark.
  - Hampstead Fire Department estimates 1 (one) additional per diem FF/EMT for evening coverage at an annual cost of \$62,000.00.
    - This would allow a HFD member to transport with a HH or YDC patient without impacting town coverage.
  - Continue collaborative work by DOS, Hampstead PD with DHHS to develop security protocols and training opportunities that will prevent incidents requiring law enforcement services.
  - Continue to ensure when incidents do occur, they are being managed as effectively and efficiently as possible, with a priority placed on trauma-informed practice.
  - The utilization of community Mobile Crisis Units when possible and continue staff training for de-escalation techniques.
  - Determine the most effective approach for addressing prosecution of referred juvenile cases.





Respectfully Submitted,

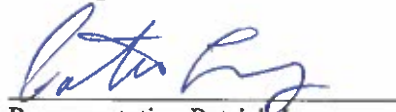
  
Senator Regina Birdsell  
Chairman, Senate District 19

  
Senator Daryl Abbas  
Senate District 22

  
Senator Bill Gannon (TIM)  
Senate District 23

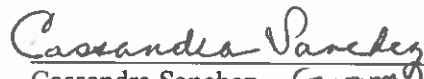
  
Representative Debra DeSimone  
Rockingham – District 18

  
Representative Jess Edwards  
Rockingham – District 31


  
Representative Patrick Long  
Hillsborough – District 23


  
Morissa Henn, Associate Commissioner  
DHHS


  
Eddie Edwards, Assistant Commissioner  
Department of Safety

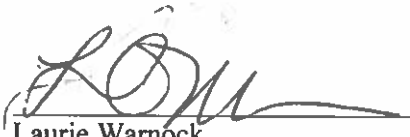
  
Cassandra Sanchez (man)  
The Child Advocate

  
Sheriff John Simonds  
The Sheriff's Association

  
Chief Timothy Crowley  
Local Law Enforcement Appt. by  
the Speaker

  
Deputy Chief Robert Kelley  
Local Law Enforcement Appt. by the Speaker

  
Chief Michael Caron  
Local Law Enforcement Appt.  
by the Speaker

  
Laurie Warnock  
Municipal Governing Body Appt.  
by the Senate President

## **Majority Report for the Recommendation of placing YDC in Hampstead**

As required by Senate Bill 1, a vote was taken whether the Commission should recommend placing the Youth Development Center in Hampstead. While there was overwhelming support for the need of a new facility, the concern was whether Hampstead was the right place for it. The vote was taken in the October Commission meeting and the vote was 5 to 4. Five voting against placing the Youth Development Center in Hampstead (Against - Senator Birdsell, Senator Abbas, Selectboard Chair Laurie Warnock, Deputy Chief Robert Kelley and Chief Timothy Crowley; In Favor – Representative Patrick Long, Associate Commissioner Morissa Henn (HHS), Assistant Commissioner Eddie Edwards (Safety), and Cassandra Sanchez), believing Hampstead is not the right place and the vendor is not ready to take on the additional responsibilities of more acute patients. There were several reasons for this recommendation:

1. Since the State took over the facility in June of 2022 and Wellpath was chosen as the vendor, both entities have proven that they are not ready to take on the additional acute cases with the juveniles there.
  - a. From a services standpoint, Parkland, being a for profit hospital can choose which patients are sent to them and in most cases, they have chosen not to take HHRTF patients because they are not equipped to handle them, so the patients are often transported another 40 minutes away to Exeter Hospital. This puts our EMS and ambulance service personnel in jeopardy.
2. Being a State facility, the State Police are supposed to be the first to respond to issues at Hampstead Hospital. However, the closest police barracks is in Epping, a good 40 minutes away from HHRTF. Therefore, the Hampstead Police Department has taken the brunt of the emergency calls to Hampstead Hospital. Oftentimes, this leads Hampstead residents with no coverage except for some of the surrounding towns can pick up the slack.
3. Since June 2023 through this past week, there have been numerous cases of juveniles absconding from HHRTF and taking refuge in or around the surrounding homes and residences. Many of these are elderly housing and while these juveniles are more likely to hurt themselves than others, but the residents of Hampstead are unaware and are rightfully afraid for themselves and any liability issues if a situation gets out of hand.
4. During the Commission hearings, the primary reasons given for the YDC move to Hampstead was the sharing of services, laundry, cafeteria, pharmacy, and various offices. These reasons are not enough to move this facility to Hampstead. Many of these services could be shared in other facilities around the state that are closer to a State Police Barracks and a hospital.
5. Additionally, through the community listening sessions, issues such as Water (lack of it in Hampstead), traffic impacts, shortage of personnel, have also been raised.
6. Until the State and HHRTF can make some headway in solving these issues with the facility they currently run, the YDC should not be placed in Hampstead.

## **Minority Report for the Recommendation of placing YDC in Hampstead**

Please see independent consultant's April 2023 site selection study which outlines why Hampstead is the best option for the State of New Hampshire for the location of the Youth Development Center (YDC) among the three state-owned properties considered. The report is available here: <https://www.dhhs.nh.gov/sites/g/files/ehbemt476/files/documents2/2304-nhydc-report.pdf>. Safety and stability for the residents, staff, and surrounding community will continue to be a central focus for this campus, and many of the solutions discussed by this Commission (and its Subcommittee on Safety) will continue to be incorporated over the next few years well before YDC is scheduled to open.

**Commission to Study Community Impacts of the Secured  
Youth Development Center  
SB 1, Chapter 1:5, Laws of 2023**

**Subcommittee Report Regarding Community Safety Impacts of the  
Current and Proposed Youth Detention Center**

**Preliminary Report  
November 1, 2023**

Assistant Commissioner Eddie Edwards  
Representative Jess Edwards  
Representative Patrick Long  
The Child Advocate Cassandra Sanchez  
Lieutenant Brian Viglione  
Staff Sargent Joseph Ronchi  
Deputy Chief Robert Kelley  
Deputy Chief Will Warnock  
Detective Andrew Sheffer  
Director Gerald Rocha  
Chief Operating Officer Steven Finnegan

**Introduction**

The Commission to Study Impacts of the Secured Youth Development Center formed this subcommittee on July 17, 2023, to gather and present available data summarizing:

1. The current impact of Hampstead Hospital & Residential Treatment Facility (HHRTF) and the Sununu Youth Services Center (SYSC) on the first responder community, and
2. What the projected impacts may be once both facilities are operating in the Hampstead Campus

**Analysis of Past and Present Need for First Responder Engagement**

**a. Sununu Youth Services Center (SYSC)**

- SYSC is a State juvenile detention facility on State property, located in Manchester and the New Hampshire State Police (Troop B) is the law enforcement agency of jurisdiction, both on the facility grounds and within the buildings. No youth has ever absconded from this facility, however, there have been rare times that police have been needed to assist with other situations. Incidents at SYSC that required Police intervention, were reported

as a Call for Service or referred for follow-up investigation. Manchester PD responded to eight incidents during the last year where an immediate threat of injury or property damage was involved and required multiple officers. Approximately 70% of real-time calls for service occurred after 4:00 p.m. Most of these active incidents occurred during September and October 2022 and there have been limited incidents since that time.

- During the period of January 2022 to August 2023, SYSC referred approximately 64 juvenile cases to Troop B for investigation. A very limited number involved a response to the facility during an emergency, but most were cases for which the referral from the facility occurred after the situation had been stabilized internally. These referrals were primarily for allegations of assaults, disorderly behavior that was threatening to the control and safety of the facility, destruction of property, as well as staff members assaulting youth residents. During this period 33 delinquency cases were prosecuted by Troop B Detective Office in Manchester Family Court. The complexities and time constrain associated with the prosecution of juvenile cases also have added to the increased demands on the Troop B Detective Office.
- SYSC has adjusted to improve the operation of the facility, contributing to ongoing stability since the brief rocky period in September/October 2022. The changes included increased staffing, expanded training for staff members, clinical support, and intervention, increased structural support within the facility, the development of a clinical committee and security committee to address matters within the facility, and the establishment of a 2–4-person response team when the need arises. These changes have significantly reduced the calls for police intervention to only two calls to 911 within the last three months.

b. Hampstead Hospital and Residential Treatment Facility (HHRTF)

- HHRTF is a State psychiatric hospital and residential treatment facility located in Hampstead, NH and the New Hampshire State Police (Troop A) is the law enforcement agency primarily responsible for calls needing criminal investigations (felonies, misdemeanors, and runaway patients). The staffing levels and geographic patrol jurisdiction of Troop A create an approximately 30-minute response time to real-time calls for service. Hampstead Police Department provides the emergency response for criminal matters until the State Police can arrive. In November 2022, the State Police and Hampstead Police Department entered a Memorandum of Understanding that outlines duties and obligations concerning the coordination and cooperation of law enforcement efforts between them regarding HHRTF.
- Troop A has handled 62 incidents between November 2022 and August 2023. These were not necessarily active emergencies. A contingency of these calls originated with a Department of Children Youth and Families (DCYF) notification, referred to as a Law Enforcement Notification (LEN). This is largely due to the involvement of DCYF within the families of many patients of Hampstead Hospital.

- Hampstead Police and Fire/EMS have experienced an uptick in calls for service since the State took ownership of Hampstead Hospital in June 2022 and the acuity of the patient population has increased, leading to complex behaviors for which staff needed outside assistance to manage. Hampstead Fire/EMS Department has established an internal policy that requests police response for all medical calls to HHRTF. To date, there have been 28 medical calls and two fire calls, Hampstead Fire/EMS has projected there will be 40 calls for this year, resulting in an approximately 24% increase over previous years.
- Hampstead Police Department from June of 2022 to date has handled 59 incidents. The calls for services included assaults, medical calls, and disorderly behavior that was threatening to the control and safety of the facility. In a few of these incidents, the police department was the initial communication point of contact, did not respond, and referred the calls to the State Police.
- The State is making adaptations, and holding its clinical vendor accountable, to increase stability at the facility. HHRTF has instructed changes that have positively impacted the operation of the facility. Cameras have been installed to increase visibility, doors are now locked on the Level 5 Unit, and security windows have been added reducing the likelihood of breakage. Fencing is scheduled to be installed in November of this year to expand therapeutic recreation while reducing elopements.
- There has been a decrease in 911 calls made from HHRTF since the end of July due to additional staff, increased training, programmatic enhancements, and facility security improvements. In particular, there has been a significant drop in youth absconding from the facility.
- Based on the current data it appears the increase in calls for service to HHRTF that required police intervention or medical assistance may be trending toward a reduction in emergency calls, similar to the manner in which SYSC made investments in training, facility, and programming to adapt to its acute population and reduce first responder assistance in the fall of 2022.

#### **Potential Future Impacts of YDC Moving to Hampstead campus**

- The analysis above suggests that moving the SYSC to the Hampstead campus will increase the number of people and physical infrastructures on that campus. This will introduce new physical considerations for that campus, from water usage to traffic management. However, given the data and system improvements at the current SYSC facility, from a public safety perspective, it appears:
  - With the new modernized facility (18 beds), and security control measures, it is likely the trend of decreased calls for service to law enforcement/fire/EMS will continue.

- By bringing an increase in highly trained staff and new infrastructure and state-of-the-art technology facility to the Hampstead campus, the new YDC facility will likely have more capability than ever to manage complex behaviors and incidents.
- The implementation of a mentorship program, and educational programs as well as strengthening the evening programs to provide structured activities will have a positive impact on reducing disorderly behaviors across both facilities.
- A request for additional police and EMT personnel was suggested by Hampstead Police and Fire Departments. The subcommittee is awaiting additional data as well as additional time to monitor the situation to determine if there are patterns or trends and if so, what additional recommendations for resources would be beneficial.

#### Recommendations

- Continue to track and analyze data around HHRTF and SYSC needs for public safety assistance.
- Continue collaborative work by DOS, Hampstead PD with DHHS to develop security protocols and training opportunities that will prevent incidents requiring law enforcement services.
- Continue to ensure when incidents do occur, they are being managed as effectively and efficiently as possible, with a priority placed on trauma-informed practice.
- The utilization of community Mobile Crisis Units when possible and continue staff training for de-escalation techniques.
- Determine the most effective approach for addressing prosecution of referred juvenile cases.

Respectfully Submitted,



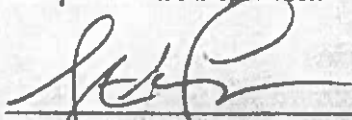
Eddie Edwards, Assistant Commissioner  
Chairman, Department of Safety



Representative Patrick Long  
Alt Co-Chair, Hillsborough - District 23



Deputy Chief Will Warnock  
Hampstead Fire Department



Steven Finnegan, Chief Operating Officer  
DHHS, Hampstead Hospital



Lieutenant Brian Viglione, Troop B  
Department of Safety, NHSP



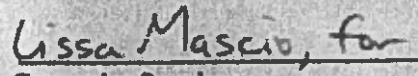
Detective Andrew Sheffer, MCU  
Department of Safety, NHSP



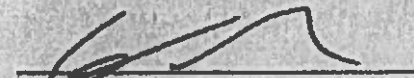
Representative Jess Edwards  
Co-Chair, Rockingham - District 31



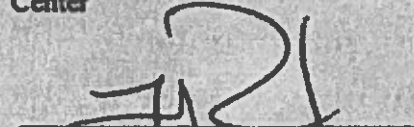
Deputy Chief Robert Kelley  
Hampstead Police Department



Lissa Mascio, for  
Cassandra Sanchez  
The Child Advocate

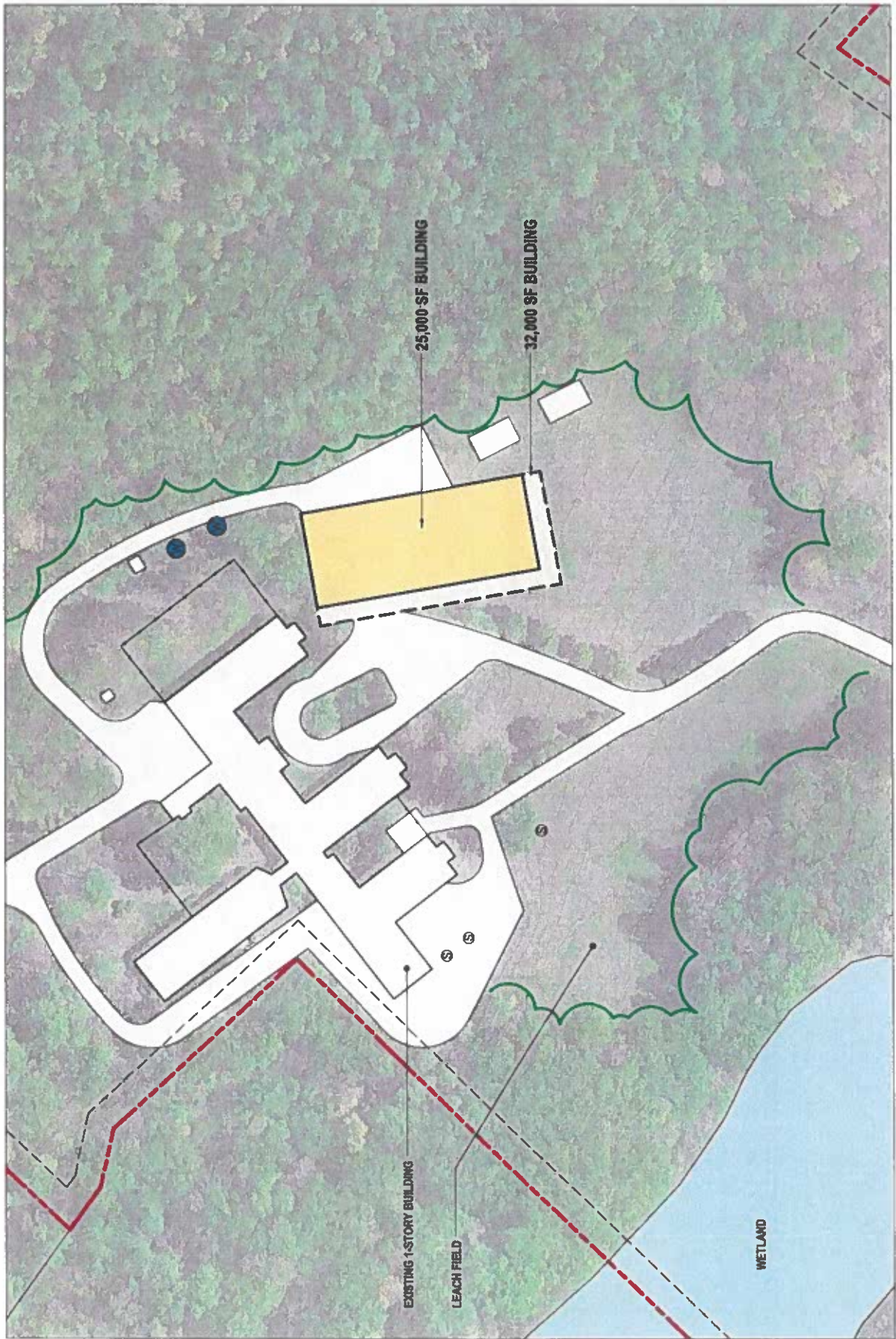


Gerad Rocha, Director  
DHHS, Sununu Youth Services  
Center



S. Sgt Joseph Ronchi, Troop A  
Department of Safety, NHSP





25,000 SF BUILDING

32,000 SF BUILDING

EXISTING 1-STORY BUILDING

LEACH FIELD

WETLAND